Meeting
of the
Board of Trustees

June 15, 2017
A G E N D A

BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. - Thursday - June 15, 2017
Board of Trustees Room
315 Altgeld Hall

1. Call to Order and Roll Call

2. Verification of Quorum and Appropriate Notification of Public Meeting

3. Meeting Agenda Approval ........................................................................................... Action...... i

4. Review and Approval of Minutes of March 9, 2017 Meeting ............................................ Action ...... 1
   May 3, 2017 Special Meeting ............................... Action .... 26

5. Public Comment*

6. Chair's Comments/Announcements

7. Reports of Board Committees and Board Liaisons
   a. Executive Committee
   b. Academic Affairs, Student Affairs and Personnel Committee (AASAP)
   c. Compliance, Audit, Risk Management and Legal Affairs Committee (CARL)
   d. Finance, Facilities and Operations Committee (FFO)
   e. Legislative Affairs, Research and Innovation Committee (LARI)
   f. Ad Hoc Committee on Enrollment
   g. Ad Hoc Committee on Governance
   h. Illinois Board of Higher Education
   i. Universities Civil Service Merit Board
   j. Northern Illinois University Foundation
   k. Northern Illinois University Alumni Association
   l. Northern Illinois Research Foundation

8. President's Report No. 115
   a. University Recommendations Forwarded by the Board Committees
1) Boiler Assessment and Phase I Design (Capital Project Amendment Approval) ...  Action ...... 29
3) Fiscal Year 2018 Intercollegiate Athletics Secondary Student Health Insurance Contract Renewal ................................................................. Action ...... 34
4) Fiscal Year 2018 Intercollegiate Athletics Air Charter Services for Football Team Action ...... 32
5) DoIT - Voice Trunking Services and Local Domestic/Long Distance Service Amendment ................................................................. Action ...... 33
6) DoIT EMC Storage Lease ....................................................................... Action ...... 34
7) School of Nursing and Health Studies Study Materials .................................. Action ...... 35
8) Fiscal Year 2018 NIU Foundation Professional Services Contract ................... Action ...... 36
9) Request for Deletion of Program ............................................................... Action ...... 37
10) Request for Deletion of Emphasis ............................................................. Action ...... 38
12) Recommendation for Faculty Promotion, Tenure, and Promotion with Tenure for 2017-2018 ................................................................. Action ...... 41

b. University Reports Forwarded by the Board Committees
1) Quarterly Financial Summary ..................................................................... Information ...... 43
2) Periodic Report on Investments ................................................................. Information ...... 46
3) Quarterly Summary Report of Transactions in Excess of $100,000 ............... Information ...... 49
4) Facilities Update .................................................................................... Information ...... 53
5) Semi-Annual Progress Report of Active Capital Projects ......................... Information ...... 54
6) Enterprise Risk Management Annual Review Cycle ............................... Information ...... 61
7) External Audit Executive Summary - Fiscal Year 2016 ............................... Information ...... 62
8) State Budget Update ................................................................................ Information ...... 63
9) Federal Relations Report .......................................................................... Information ...... 67
10) Sponsored Programs Administration ....................................................... Information ...... 69
11) Corporate Partnerships .......................................................................... Information ...... 72

c. Items Directly from the President
1) Appointment Extension of Acting Vice President and General Counsel ........ Action ...... 74
2) Enrollment Management, Marketing and Communications Mobile Messaging ... Action ...... 75
3) Fiscal Year 2018 Internal Budget .............................................................. Action ...... 76
4) Grants and Contract Awards .................................................................... Information ...... 78

9. Chair’s Report No. 79
a. Fiscal Year 2018 Election of Board Officers and Civil Service Representative .... Action ...... 85
b. Closed Session Minutes Review and Release ............................................ Action ...... 86
c. Resolution Honoring Student Trustee Matthew W. Holmes ......................... Action ...... 87
10. Other Matters
11. Next Meeting Date
12. Closed Session
13. Presidential Employment .......................................................................................... Action ....... 88
14. Adjournment

*Individuals wishing to make an appearance before the Board should consult the *Bylaws of the Board of Trustees of Northern Illinois University, Article II, Section 4 – Appearances before the Board*. Appearance request forms will be available in the Board Room the day of the meeting. For more information contact Kathleen Carey, (kjahns@niu.edu) Recording Secretary to the Board of Trustees, Altgeld Hall 300, DeKalb, IL 60115, 815-753-1273.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.
Meeting of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
March 9, 2017

1. CALL TO ORDER AND ROLL CALL

The meeting was called to order at 9:09 a.m. by Board Chair John Butler in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Kathy Carey conducted a roll call. Members present were Trustees Dennis Barsema, Robert Boey, Wheeler Coleman, Tim Struthers, Matthew Holmes, Eric Wasowicz, and Board Chair John Butler. Absent: Trustee Veronica Herrero.

Also present: Former Trustees Marc Strauss, Cherilyn Murer, Robert Marshall; President Doug Baker; Board Liaison Mike Mann; Acting General Counsel Greg Brady; Executive Vice President and Provost Lisa Freeman; Vice Presidents Jerry Blazey, Anne Kaplan, and Catherine Squires; Associate Vice Presidents John Heckmann and Larry Pinkelton; Dean of the College of Visual and Performing Arts Paul Kassel; NIU Alumni Association Executive Director Reggie Bustinza; NIU Foundation and Alumni Association Executive Board members Jeff Yordon, Pete Garrity, and Rita Athas; and University Advisory Council (UAC) Representatives Holly Nicholson, Catherine Doederlein, and Greg Long.

2. VERIFICATION OF QUORUM AND APPROPRIATE NOTIFICATION OF PUBLIC MEETING

Acting General Counsel Brady indicated the appropriate notification of the meeting has been provided pursuant to the Illinois Open Meetings Act. Mr. Brady also advised that a quorum was present.

3. MEETING AGENDA APPROVAL

Chair Butler asked for a motion to amend the meeting agenda and indicate there would be a motion later for a consent agenda of agenda items 9.a.2. - 9.a.22 and 9.b.1., 9.b.2., 9.b.4. - 9.b.8, 9.b.10-9.b.11. Trustee Coleman so moved and Trustee Wasowicz seconded. The motion passed.

4. HONOR & RECOGNITION OF FORMER TRUSTEES

Chair Butler began, we are here to honor and recognize the former trustees who are with us today. This is a very special occasion. It’s an opportunity to express our gratitude and high regard for the three former trustees whose terms on the board expired in January of this year. The Board extends this honor through policy through the adoption of a resolution for each of the former Board members that expresses our thoughts about the service of each based on their individual contributions and our understanding of those contributions as that has developed over time.

So they’re very personal and customized to each of the former trustees. We adopted these resolutions at the special meeting held on February 16, 2017. I’ll read the tributes aloud for the first time, present them to each of the former Board members and offer them an opportunity to speak to the group assembled. I want to make mention of the fact that we have some distinguished guests here today, the first being Jeff Yordon, Chair of the Foundation Board. Jeff will be giving the Foundation Report. And, we have some officers of the NIU Alumni Association Board, Pete Garrity and Rita Athas. These individuals are here to express their appreciation from their constituencies for the service of the former trustees. Following the presentation of these resolutions and the chance for the former trustees to say some remarks, then in sequence, I’m going to then offer the Board any opportunity to speak on any of the trustees. We have three individuals who are all extraordinary and I’m going to go in the order in which I met them. Trustee Cherilyn Murer chaired the Board when I was appointed in late 2007. She quickly became a significant part of my life and my development as a leader. Shortly after my arrival, I observed her steady leadership during our university’s most dire period. Over the many years following that challenge, I would come to know Cherilyn as a brilliant and articulate advocate and often told her so, someone with an open mind and
what I would describe as a long view for policy and the mission of the institution - what it could become, what it was. And, it's important to note that Cherilyn will continue in her role in higher education policy. She's been appointed by the Governor to be on the Board of Higher Education for the State. So, we're very pleased to have a representative who has so much knowledge and experience with our university in that very important position.

Chair Butler continued, I was honored to serve with Marc Strauss. He was a tireless custodian of NIU's assets and I will work hard to continue the work that he set in motion, both as I continue his term as chair and after. His resolution marks his signature contributions; but, there's an everyday Marc that's harder to capture in grand pronouncements. He's very smart. He's possessive of a multidisciplinary background in law and management that served him extremely well, and he's a very skilled advocate. But perhaps what stands out over these qualities for me has been his overwhelming sense of responsibility to get it right, understanding that this goal can be complex and time consuming, but it is what we owe the public when we sign up for these particular positions of trust and accountability. Finally, Marc is very funny and enjoyable to work with. I will miss his sense of humor, how he can barely complete one of his hilarious axioms before laughing himself silly seconds before he presents the final line - which, in that respect, he's a terrible joke teller, but it doesn't matter because you're laughing so much at his laughing.

Chair Butler continued, Bob Marshall was a great surprise to me. When I first met him I did not expect to form such an endearing friendship. He struck me as a very matter-of-fact and determined person in his positions and typically that sends a signal to me that I’m not going to have a lot of opportunity to change his mind, but he certainly then emerged as someone who is willing to alter his views if you have a strong argument and he delighted in the back and forth creative energy of conversation. He also possesses a great wisdom, the result of many years in the academy and an extraordinary life. You don't really know Bob until you visit his home and experience him reviewing his extensive notes at his kitchen table while playing somehow, with equal attention, to his dog or going into his basement. Has anyone been in Bob's basement? I have and it is somewhat of a “man cave.” You learn that Bob was once an aspiring taxidermist and that's obvious because there are lots of animals on the wall. He collects and paints miniature figures, typically of famous battles, and there's a peculiar manner in which these figures are consistently set up so that the cowboys are clearly losing to the Native Americans, and the African warriors are clearly overwhelming the British colonial invaders. So you learn a lot just by walking around Bob's basement.

Chair Butler continued with the presentation of the resolutions. This is a resolution honoring Cherilyn Murer for distinguished service to the Board of Trustees of Northern Illinois University. So bear with me; we read the whole resolution.

RESOLUTION
HONORING
TRUSTEE CHERILYN G. MURER

Whereas, Cherilyn Murer faithfully served as a member of the Northern Illinois University Board of Trustees for 12 years, from 2005 to 2017; and

Whereas, Cherilyn G. Murer was elected to serve as board chair for four one-year terms from 2007 to 2009 and 2011 to 2013; and

Whereas, Cherilyn G. Murer also served the board as Vice Chair, fourth member of the Executive Committee, Chair of Academic Affairs, Student Affairs, and Personnel Committee, Chair of the Legislative Affairs, Research and Innovation Committee, Chair of the Compliance, Audit, Risk Management and Legal Affairs Committee, Liaison to the NIU Foundation, and as a member of all standing committees: and

Whereas, Cherilyn G. Murer a distinguished expert in healthcare, was committed to the advancement of research while serving as a trustee and the board leader and provided significant support for NIU’s research in medical physics, served as Chair of the board's Ad Hoc Committee on Sponsored Research.
Whereas, Cherilyn G. Murer has invested significant amounts of valuable time and energy in the service of the Board of Trustees and the students, faculty, staff, and administration at NIU as a previous member of the NIU Foundation Board of Directors, the NIU College of Law Steering Committee, and Board of Visitors, and as adjunct faculty for the NIU College of Business Mastery Certificate for Healthcare Professionals; and

Whereas, Cherilyn G. Murer demonstrated compassion, dignity, strength, and leadership during the immediate and continuing aftermath of the February 14, 2008 campus tragedy passionately and eloquently representing the board and university when the eyes of the world were on NIU: and

Whereas, Cherilyn G. Murer and her husband Michael Murer generously funded a lecture series on professionalism within the legal profession for the NIU College of Law that featured nationally recognized legal practitioners and scholars in response to the growing recognition that guidance and professionalism furthers the highest values of the legal profession, and

Whereas, Cherilyn G. Murer led the Board of Trustees and the university through a successful search for the 12th president of the University, Dr. Douglas D. Baker, who assumed the office of the presidency on July 1, 2013; and

Whereas, we as her colleagues on the Board of Trustees want to express our appreciation for Cherilyn G. Murer for her years of service to the NIU community and especially her leadership as board Chair and look forward to her continued service to the State of Illinois as a member of the Illinois Board of Higher Education; and

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting here and assembled extends its grateful appreciation to Cherilyn G. Murer for her distinguished service to Northern Illinois University from 2005 to 2017.

BE IT FURTHER RESOLVED that this RESOLUTION be presented to Cherilyn G. Murer and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Cherilyn G. Murer.

Adopted in a meeting assembled this 16th of February, 2017.

BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

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John R. Butler, Chair

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Timothy A. Struthers, Secretary

Trustee Murer responded, Thank you. Your kindness and your generosity overwhelms me. NIU has been, will be, a very important part of my life and that of our family. I am pleased today that Michael is here because I share everything with Michael and I share with him the joys of being on this Board. I share with him some of the stresses that we have had and will continue to have, but what I have respected the most is the opportunity to truly serve, to serve the state of Illinois, to serve higher education. And, the greatest joy was being able to develop the friendships with my fellow trustees, the respect I have for my fellow trustees who will always be my fellow trustees. NIU has had so many challenges, but NIU has had so
Many successes and that’s what we really need to continue to focus upon. Being Chair during two of the more tumultuous periods, one of tragedy and growth, one of hope and opportunity with a new president, positions us to know that the future is ours, the future is bright if we only seize those opportunities. I was born and raised in New England, the home of the Ivy League, and when I was raised public education was not something one really sought. Someone went to the public high school, I don’t know who that was, but it wasn’t me. Someone went to public universities, I don’t know who they were, but it wasn’t me. And, when I married Michael and he brought me to the great Midwest, which was kind of near California – so could we go to Disneyland too? We are challenged in New England geographically, I must say; but, we try and overcome. Michael and I understood, and I keenly understood, how incredible the public school system and the public universities were in the Midwest. I was just amazed at the contribution of public education to these United States, and so Michael and I choose deliberately to send our children to public high school, because, if we didn’t, who was going to do that, and our children graduated from the University of Illinois, from the University of Wisconsin, and so we have always felt that public education was at the fiber of these United States. So I commit to you that I will continue to fight for higher education. I will be vociferous. I will be tenacious. And I will continue to make sure that the name Northern Illinois University is on the lips of the IBHE. Thank you very, very much.

Next Chair Butler was joined by Marc Strauss.

RESOLUTION
HONORING
TRUSTEE MARC J. STRAUSS

Whereas, Marc J. Strauss faithfully served as a member of the Northern Illinois University Board of Trustees for 12 years from 2005 to 2017; and

Whereas, Marc J. Strauss was elected to serve as Board Chair for four one-year terms from 2009 to 2011 and 2015 and 2017; and

Whereas, Marc J. Strauss also served the board as Vice Chair, Secretary, Chair of the Legislation, Audit and External Affairs Committee, Chair of the Finance, Facilities and Operations Committee, the board’s representative to the State University Civil Service Merit Board, Chair of the Ad Hoc Committee on Enrollment, and as a member of all standing committees and ad hoc committees; and

Whereas, Marc J. Strauss as Chair from 2009 to 2011 provided leadership in establishing the NIU Vision 20/20 initiative and lent his professional expertise to formulate an initiative to enhance NIU’s living and learning environment resulting in the building, replacement, and renovation of several residential housing facilities; and

Whereas, Marc J. Strauss from 2013 to 2017 focused seriously on enrollment and fiscal sustainability in the context of unprecedented reductions in state support while emphasizing the need for NIU to achieve its mission particularly the provision of accessible, affordable, high quality education for its students, undertook initiatives to streamline operations, become more efficient, reduce spending and prioritize resource allocations, and advocated for an adequate and reliable level of financial support from the State of Illinois to preserve and advance NIU’s mission; and

Whereas, Marc J. Strauss has also been consistently active and enthusiastic as a member of the NIU/DeKalb community and avid supporter of NIU athletics making himself available for and being involved in a wide variety of events and meetings and maintaining quality relationships with organizations and community leaders; and
Whereas, whereas we as his colleagues on the Board of Trustees want to express our appreciation for his years of service to the NIU community and especially his leadership of the board.

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting here and assembled extends its grateful appreciation to Marc J. Strauss for his distinguished service to Northern Illinois University from 2005 to 2017.

BE IT FURTHER RESOLVED that this RESOLUTION be presented to Marc J. Strauss and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Marc J. Strauss.

Adopted in a meeting assembled this 16th of February, 2017.

In addition to this we are also giving Marc a gavel to recognize his service as Chair for the prior year and a half. Marc has gotten one of these before, so he can put this next to that one as a standing tribute to that leadership role.

Marc Strauss responded, thank you. I’m going to be brief. When asked what service as trustee was like I used to say it was a thankless job in impossible circumstances, so I’m grateful for your acknowledgement today of the contributions that I’ve made over the last 12 years. I wish all of you well. I do understand old trustees don’t fade away; they just disappear. For me, it’s a little harder because I still live in the DeKalb community. So you may actually see me on occasion, and I’ll always say hello and will follow with interest what’s happening at the university. Best to all of you. Thanks again for the recognition.

Chair Butler continued with the presentation to Robert Marshall.

RESOLUTION
HONORING
TRUSTEE ROBERT T. MARSHALL, JR.

Whereas, Robert T. Marshall, Jr. has faithfully served as a member of the Northern Illinois University Board of Trustees from 2011 to 2017; and

Whereas, Robert T. Marshall, Jr. also served as board Secretary, Chair of the Academic Affairs, Student Affairs, and Personnel committee, the board’s representative to the State University Civil Service Merit Board, and as a member of all standing and ad hoc committees; and

Whereas, Robert T. Marshall, Jr. shared his expertise and experience from a vibrant 40-year career in education including 30 years at South Suburban College where he led in the area of student services, and;

Whereas, Robert T. Marshall, Jr., as a proud NIU Alumnus with Bachelor and Master degrees from NIU, joined the board after serving on the Executive Board of the NIU Alumni Association receiving the
Outstanding Alumni Award by the NIU Black Alumni Council, and participating in NIU’s strategic planning activities, the Presidential Teaching Professorship Award Committee, and the Memorial Planning Committee; and

Whereas, Robert T. Marshall, Jr. provided his board colleagues with important insights regarding issues of social justice and the academic and career success of all students including students who begin their post-secondary education at community colleges, encouraged innovation in the area of diversity programming and thoughtful consideration of the hiring of a new Chief Diversity Officer, and advocated strongly for NIU’s equity based approach in admissions and student support services; and

Whereas, Robert T. Marshall, Jr. has consistently made himself available for and been involved in a wide variety of university events, meetings, and commencements; and

Whereas, Robert T. Marshall, Jr. invested significant amounts of time and energy in service to the Board of Trustees and the students, faculty, staff and administration at NIU and took a particular interest in the welfare of university operating staff and was actively engaged in staff issues and events; and

Whereas, we as his colleagues on the Board of Trustees want to express our appreciation to Robert T. Marshall, Jr. for his years of service to the NIU community and to his wife Sharon for her support throughout that service.

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting here and assembled extends its grateful appreciation to Robert T. Marshall for his distinguished service to Northern Illinois University from 2011 to 2017.

BE IT FURTHER RESOLVED that this RESOLUTION be presented to Robert T. Marshall and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Robert T. Marshall.

Adopted in a meeting assembled this 16th of February, 2017.

BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY

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John R. Butler, Chair

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Timothy A. Struthers, Secretary

Robert Marshall responded, I’m not accustomed to applause. I have some statements that are not all connected, but I need to start by saying that in 1956 when I started here as a freshman at Northern Illinois State College, I was fortunate enough to come out of Northern Illinois University. But I have to say that during that period of time, and for many years after, not the best things were happening at NIU. I can testify that, on many an occasion, I was the invisible man in some of the classes that I attended. I could raise my hand and not be recognized. I could consistently, in an area where I felt some expertise, receive one point under the requirement for a C in one particular course. So, there was some dark time in the beginning for me at NIU. However, over the years, I’ve seen a tremendous advancement where students of any color or any religion are given opportunity. I needed to get that said first. Now I want to say something about the degrees. I have two from Northern, and the value of those two degrees actually gave me the entry into working in higher education. It was time for me to give something back and I’ve been very honored to give anything back I could to this university. Lastly, I am going to change my business card just two words: “gone fishing.” Thank you.
Trustee Boey remarked, I'm going to miss these three trustees and the relationships that we have formed and shaped through the years, but there's one that will always come to my mind because of the number of years we worked together. We have been through a lot together on the Board of Trustees. We have shared problems together and we worked problems out together. For all those times we spent and above and beyond that, I will truly miss you. You have been great friends in addition to being trustees.

Trustee Barsema added, I just want to thank all of the trustees for your service and it is an honor to follow in your footsteps. I think it's an honor to serve both the state and the university, our students, our faculty, our staff as a trustee. I'm proud to serve with this Board and will do the best job I can to uphold what you continued from the previous trustees that came before you. I want to say to Cherilyn and Michael, you know you can't say those two names without them coming together because they are a team, as she said, and I just want to thank you for being in Stacy's and my life because we've known you as long as we've been back and that's going on 17 years now. You've been so gracious to our family and so thank you for being a part of our lives. I just want to say to Marc that I remember going out to Rockford in his previous job, with Jamie Simon, and we were pleading the case for the Foundation, which both myself and Jamie were on the board at that time, to be a part of the upcoming search for our new leader which, at that time, the bylaws of the Board of Trustees did not include the Foundation to be a part of that search. Although the need to put a search team together that year never came to fruition, it did a couple years later, and I appreciate all the work that Marc and the Board of Trustees did in making sure that the Foundation was included on that search committee for Doug. So Marc thank you for that. Bob, I've known you for a long time as well and your service to NIU has gone way beyond the Board of Trustees. Your service, your dedication, your loyalty, your zest for the university and for what we do and for our students clearly goes back a long way with deep roots. Thank you so much for all that you've done, and I hope that you catch a lot of big fish.

Trustee Wasowicz commented, Cherilyn and Bob, I don't know you, but I've heard a lot about you and I've always heard very good things about you. I appreciate your service. I've got some big shoes to fill and look forward to hopefully meeting you in the future; and Bob, I'd like to see your basement. It sounds like it's a good “man cave.” Marc, I've known you for a while. I've known you outside of NIU. I've known you through some business dealings, and one thing I've always appreciated about you is your passion for NIU, your passion for the dorms that were built here. The great pride that you took with that I think was phenomenal, and then also at various athletic competitions where I would see you. I know that your fervor and zest for a Huskie victory are as great as mine, probably not as great as Jeff Yordon's, but still right up there. But, I really appreciate your time and effort and everything that's gone on, for the things that you've done for the university, so thank you.

Trustee Coleman added, today is another sad day. We say goodbye to colleagues, friends, individuals that are committed to this university. I want to thank you for 12 years, 12-plus years, and 6 years of service. It's spells commitment and that's one thing that I can say about all three of the trustees that are leaving this Board today; they were committed, committed to this institution. Bob, I first met you on the Alumni Board. Your passion about issues that some people are afraid to articulate. We appreciate your commitment to this institution. Marc, I said this privately, you gave your heart and soul. You've worked tirelessly to move this institution forward. We appreciate your services and your work. Trustee Murer, when I first joined the Board five years ago, you were chairing and you set the bar and set the standards on how to be a trustee. I appreciate your friendship and your commitment. I remember making the statement once that I thought your first name was Madame Chair. Madame Chair, not only have you been a great role model for me in many ways even outside to the university, your partnership with your husband with over 50 years of marriage and commitment, when you guys are together you can see the commitment and love and the support for one another; and, I hope one day I can say that I was married to my wife for 50 years and I had a soul partner. I appreciate your role model and support for the university and all that you have done, and the commitment that all three of you have made to this university. Thank you.

Trustee Holmes commented, Cherilyn, Marc, and Bob were a large part of the Board that I came onto last year as a student. I learned a lot just watching you three work and you really see the passion and the work ethic that those three put into the Board and the university and a lot of it went unnoticed. You don't
realize how much work Marc, Cherilyn and Bob put in until you sit on this Board with them and work side-by-side with them. Thank you for your service and thank you for letting me observe you and learn a lot from all three of your different leadership styles.

Trustee Struthers noted, I simply want to express my heartfelt appreciation for you work. This is hard work. For a lot of boards that people serve on, you can kind of go through the motions a bit, but in these times and the stresses and challenges we've had, this is tough work; and, you all gave it your all. I know you well. Bottom line: you are first class individuals and I’ve appreciated my time and association with you. Thank you. And Bob, I’m envious of your business card.

Chair Butler added, there are two other individuals I want to recognize. One is Professor Greg Long who is the President of the Faculty Senate and Executive Secretary of the University Council.

Dr. Long added, my thanks, on behalf of the University Advisory Council to the Board of Trustees, shared governance in general, with students and faculty and staff, for the dedication, the integrity, and the commitment shown by former trustees Cherilyn Murer, Robert Marshall, and Marc Strauss. I would echo what others have said about former Trustee Murer in terms of her ongoing support for faculty concerns and her continued support for the research mission of the university. I think those were very helpful and I appreciate your support for those ideas. With former Trustee Marshall, I want to thank him also for his interest in and in support of our underserved and disadvantaged students. I think he brings a perspective both personally and professionally that has been very helpful for the university as we've grown forward. And then finally I’d like to thank former Trustee and Chair Marc Strauss, because I know that particularly the last two years have been our most turbulent; and, with Marc's leadership, I think there's been good effort to move the governance and the university forward. So, I would say thank you as well.

Ms. Nicholson added, I want to echo Greg's comments and the comments that were made previously. I want to say that it was an honor to be able to come before you at these meetings and I wish you the best, and I want to thank you for all your service on behalf of NIU, and for your service on behalf of staff. Cathy and I both would like to send our appreciation for that. So best wishes and hope to see you again.

Chair Butler noted, Cathy Doederlein is the President of the Supportive Professional Staff Council and had to leave prior to this opportunity.

President Baker commented, my appreciation, on behalf of the entire university, faculty, staff and students, to all three of you for your more than 30 years of service. Bob you were always the voice for inclusion and equity in the university and I appreciate you having that on the table as we thought about all of our important decisions over the last few years. Marc, you were always a great thought partner and really got into the guts of what we're doing. You're the hardest working trustee I've ever seen. I really appreciate being able to really talk about hard issues in detail with you over the last few years. And Cherilyn, thank you for being at the helm when I was hired and being a strategic and tactical partner through these tough times. You've provided a lot of wisdom and shown us how to do it with grace. We very much appreciate all of your service.

Chair Butler added, thank you everyone for your comments and thank you to our special guests. I would like to invite all of you now to join us for a brief intermission; and, when I say “brief,” I hope that you'll accept my apologies, I really do mean it. We'll probably be able to give this about 20 minutes if that's okay. So we'll gather back here again at 10:10; that's when I'll continue the meeting. So, please join us for some refreshments and an opportunity to socialize.

### 5. BRIEF INTERMISSION

There was a brief intermission. The meeting reassembled at 10:15 a.m.
6. PUBLIC COMMENT*

Acting General Counsel Brady indicated that there was no request for public comment.

7 CHAIR’S COMMENTS/ANNOUNCEMENTS

Chair Butler noted he had no comments or announcements and offered the opportunity to speak to representatives from the University Advisory Council.

Dr. Long responded, on behalf of Cathy Doederlein, SPS Council President, she wanted to mention that as a resident of Neptune Hall 20 years ago she’s very much in support of the renovations that are being done. In my role as Faculty Senate President and Executive Secretary, I would just also say congratulations for resuming the work on Stevens Building. It’s good to see that moving along. And, in a review of the agenda, while I recognize a lot of things are more budgetary and financial in nature, I would just say I would offer strong support for faculty and supportive staff sabbatical leaves, the academic program recommendations that are coming up. Would also encourage continued diligence at the state and federal levels to keep the university community involved and informed on budgetary as well as some of the larger social justice issues such as the travel ban and other things that are currently being discussed. Would also offer strong support for faculty research. I appreciate the work from the Division of Research and Innovation Partnerships, and provided by the sponsored programs administration, because the opportunity to engage in research and artistry is a significant incentive for recruitment and retention of high caliber faculty. It also serves to increase and maintain the integrity of the university. Thank you.

8. REPORTS OF BOARD COMMITTEES AND BOARD LIASIONS

a. Executive Committee

Chair Butler indicated the Executive Committee has not met so there will be no report.

b. Academic Affairs, Student Affairs and Personnel Committee (AASAP)

Trustee Coleman reported, at the February 16, 2017 meeting of the Academic Affairs, Student Affairs and Personnel Committee, we approved a total of 18 curricular items which went directly to the full board for approval at the February 16, 2017 Special Board Meeting to ensure that the IBHE deadline was met and to facilitate the offering of the new programs in fall 2017. We will be approving one program deletion this morning, the interdisciplinary major in early childhood studies within the College of Health and Human Sciences, in order to eliminate any potential for confusion regarding the previous action. We will also be approving recommendations for faculty and supportive professional staff sabbatical leaves for the academic year 2017 through 18. The Academic Affairs, Student Affairs and Personnel Committee also had three informational items. Two of those items were directly related to sabbatical leaves and included a report on outcomes of sabbatical leaves as well as a presentation by Professor Beatrix Hoffman from the History Department on her sabbatical leave. The final information item was an update item on the NIU Engineering at the Rock Valley program.

c. Compliance, Audit, Risk Management and Legal Affairs Committee (CARL)

Trustee Boey reported as meeting was canceled on February 14, 2017.

d. Finance, Facilities and Operations Committee (FFO)

Trustee Struthers reported there are several items on the agenda that will be coming forward from the February 16, 2017 meeting for approved today.

e. Legislative Affairs, Research and Innovation Committee (LARI)

Trustee Barsema reported the Legislative Affairs, Research and Innovation Committee met on February 16, 2017. We received both state legislative and federal relations updates. The situations in both our state
and Nation’s capitols remain highly fluid and we are keeping a close eye on developments. We also received
a brief overview of sponsored programs and a first quarter report, despite the difficult budget climate,
noting externally sponsored programs are holding steady relative to the past few years. Lastly we were
briefed on various research and innovation and projects. We are pleased to report that the university is
pursuing interesting programs with the private sector, one of which I believe will be discussed later.

f. Ad Hoc Committee on Enrollment

Chair Barsema reported the Enrollment Ad Hoc Committee met on February 14th. We received updates
on the organizational structure and short term initiatives and goals of the newly formed Enrollment
Management and Marketing Communications group, known as EMMC, which is headed by Harlan Teller.
We discussed the goals and imperatives for the new group, agreeing that increasing our yield through very
focused data-driven programs and activities represents great upside for NIU and the recruitment and
enrollment of new freshmen and transfers. We also received an overview of the new marketing and
branding campaign by Abby Dean. We have some exciting branding and marketing campaigns coming
soon that will give greater consistency in the branding across the university and colleges. We also received
an update on our strategies for recruiting and supporting more international students from Brad Bond. This
area represents a lot of upside for NIU and serving more international students from Asia and, in particular,
China. Lastly, we were briefed on our retention plans for existing NIU students. Again, this is an area of
extreme focus for the Office of the Provost and represents an area where NIU can make great strides in
increasing our retention of existing students.

g. Ad Hoc Committee on Governance

Trustee Butler reported no meeting has been held. Next meeting will be scheduled shortly.

h. Illinois Board of Higher Education

President Baker reported the IBHE has not held a regular open session since our last meeting.

i. Universities Civil Service Merit Board

Chair Butler reported the Universities Civil Service Merit Board has not held a meeting since our last
meeting. The next meeting is scheduled for May 17.

Chair Butler continued, I’m delighted to welcome Jeff Yordon, Chair of the Northern Illinois University
Foundation Board who will deliver the Foundation Report.

j. Northern Illinois University Foundation

Jeff Yordon, Chair of the Northern Illinois Foundation Board, reported, I’m very appreciative to have the
opportunity to update the Board at such a critical time in the life of NIU. I want to again recognize the
service of Bob, Cherilyn, and Marc for being wonderful partners to the Foundation and for all that they’ve
done for this university. About a year ago we had an epiphany. We thought there were three boards, but
we weren’t really sure if the three boards ever spent much time together, nor really talked about common
interests and goals. So, about a year ago, the three boards decided to get together. I have to recognize
Chair Butler and Vice Chair Coleman for being very enthusiastic about this. So, representatives of the
Alumni Board, the Foundation Board, and the Board of Trustees, along with President Baker, are now
meeting to try to identify what is the most important thing, and let’s all work together to achieve that.
We’ve had very productive sessions focused essentially on four strategies. Recruitment is number one, but
also capital projects, corporate relationships, and raising unrestricted revenue. In particular, the
recruitment strategies have been developed together, and are in full implementation; we are very, very
hopeful that this is going to have a significant impact on enrollment in the future. The joint board leadership
dialogue is one of the most important things we’re doing, keeping our agendas aligned and our
communications strong. Thank you Marc Strauss and John Butler for being engaged from the very
beginning of this process and to Wheeler Coleman for stepping in as Vice Chair and continuing that great
work. On the Foundation side, we are turning our full attention towards areas that will help NIU the most; unrestricted revenue in general, funds for scholarships, funds for discretionary use by the deans at the college level, faculty support for research and to endow professorships and chairs. Our Grants Committee has once again committed its entire allocation for the year, which is $100,000, to directed grants that will be awarded to each college and used by the deans for targeted scholarships. While we do not have endless discretionary dollars, this feels like a particularly strategic utilization of what we can allocate. From a results perspective, fiscal year 2016 was a record setting year at over $28 million raised, which included a $6 million gift. We have a little bit tougher path this year without that $6 million gift, but we're doing relatively well considering. We've recently been on the road engaging alumni in such places as Florida, Phoenix, Arizona, and next week in Washington, DC. We have high expectations that these blitzes of various locations, where we have strong alumni representation, will help us establish relationships with alumni who haven't been engaged with NIU, and this will get us ready for the next campaign. We're also spending a lot of time vetting potential candidates to move onto the Foundation Board, that have not been aligned with the university, that have the ability to not only help from a leadership standpoint but help from a financial standpoint. On behalf of the Foundation Board, thank you to the trustees for your leadership and support for the efforts to secure philanthropic resources to help NIU grow and thrive, and thank you for the opportunity to speak today.

Trustee Coleman asked, annually what is our scholarship contribution for the school?

Mr. Yordon responded, the Red & Black, for example, which was just concluded, raised over $300,000 in one night.

Vice President Catherine Squires added, I think that we'd like to understand the entirety of the contributions. The contributions back to the university in a scholarship format comes from multiple sources. The amount that we raise through efforts like the Red & Black, but we also have existing restricted funds that are set aside by donors for that express purpose. To be able to tell you what that outlay is, I can't do off the cuff right now. But I think it's a wonderful question to ask. It speaks to the value of the Foundation to the university in areas that align with the priorities; so, if you would indulge us, we would have that answer for you by our next meeting if that's agreeable. Thank you.

Mr. Yordon added, for those that didn't attend the Red & Black, we switched the whole objective of that from simply honoring our donors to actually trying to raise money for scholarships and every cent that we raised, 100% went to scholarships. Our goal was probably about $160,000 and we doubled that. It was an amazing evening; and, as soon as we have the date for the next one, I hope you all put it down and plan on attending.

Trustee Struthers clarified, I might just formalize on the request for the information on the scholarships the idea of benchmarking that relative to history and what our goals are going forward. I think we struggle with what is the magnitude of those scholarships and all the money raised by the Foundation.

Mr. Yordon responded, it's far below what we need. I think the way to look at it is to have a reasonable endowment to actually fund a student for four years. It takes a lot of money and probably in the area of a half a million dollars to fund, just on an interest basis, one student. We did something at the Red & Black which I thought was astounding. We had six potential students that were not going to be able to stay in school. One of them was a pre-med student who had a 4.0 average, finishing her junior year and she's going to have to drop out because she couldn't afford to go the senior year. She was our big winner. But the other five were so amazing we were able to come up with money to help them as well. I left that Red & Black not only energized by what we were able to accomplish, but talking to those kids and seeing the impact that all of us are having; it’s amazing.

President Baker commented, for those of you who weren't there, Jeff did a costume change and put on a t-shirt under his tux that said “show me the money,” and then he led the fund raising activity which turned out to be twice as successful as we thought it was going to be; so thank you. One of the highlights for me was our keynote speaker. We had a student speak to the audience, Christine Wang, who is the Speaker...
of the NIU Student Association Senate. She’s the first women, and first Asian-American, to hold that position. She talked about the sacrifices that her immigrant family had made for her so she could be successful; and she’s wildly successful. Her resume is extraordinary and, this summer, she’ll be interning with Representative Bustos in Washington, DC. I thought she brought the house down and really showed an example of the difference a scholarship can make. She’s a McKearn Fellow as well, so an example of how fundraising’s transformed a life; and now she’s transforming others.

Chair Butler responded, I just want to offer my support for the report that we just heard. The Red & Black was the clearest evidence that the dialogue between the respective boards is producing real action. It was undeniable that the Foundation had completely recalibrated itself toward working toward the objective of raising money for scholarships. To see something go from some comments in a meeting to a complete recalibration of an organization’s priorities is just simply extraordinary; and, to see it happen in such a short time period is a tribute to Jeff and Catherine’s leadership and the work of members of the Alumni Board. So it is very obvious to us that you are doing some terrific work. We’re also honored today to have with us a member of the Alumni Association Board. The Alumni Association President is Bob Gallagher. He couldn’t be with us today, but Peter Garrity and Rita Athas, who are both Vice Chairs of the Alumni Board. To present the Alumni Association Report we have Pete Garrity with us today.

k. Northern Illinois University Alumni Association

Pete Garrity began, I would also like to thank the outgoing Board members for all the years of service and the support and the work that they’ve done to provide support for both the Foundation and the Alumni Association. It’s been great and we’re very much looking forward to working with new Board members. Jeff’s comments are right on. We are working very hard with aligning the boards together, working with the Board of Trustees, the Foundation and the Alumni Association. I would like to thank Catherine and her staff that has provided support for the Alumni Association during the period after Joe Maddy left. We had quite a lengthy period of time where we had to keep things running and having Alberta sit in and help us was a tremendous help to get through this and continue to move ahead. We want to take the time here to introduce our new Alumni Association Executive Director, Reggie Bustinza. We feel we’ve got a great hire with Reggie and it’s really going to help the Alumni Association and the university as a whole. We were in the middle of a strategic planning process and we’ve pretty much had finished that up when Jeff and the Foundation reached out to us about getting together. So the timing was perfect for us to get together to align and be able to grow and build together. Our strategic plans are in place for collaboration and working with the other organizations, and I’m pleased to say that the meetings have started to bear some results. I did want to mention that we’re talking about scholarships, and the good news is that the Alumni Association administers ten scholarships for ten students. We’re in the middle of vetting students. We had over 300 students apply for our ten scholarships. So the good news is there’s plenty of demand out there. What’s unfortunate is that we can only give out ten scholarships. Again the good news is there is a new program that has been put in place, Academic Works. Many of you are all familiar with that as a central clearing house for scholarships. That’s driven up the applications to where it’s caused quite a load on us to review them. I had a group of 35 that I’ve just gone through here in the last ten days and its amazing students; again, I’m speaking to choir here, but just amazing students. There is a lot of need, and it would be great if we had more dollars to be able give out to very, very deserving students that need a lot of help here to continue their education. Just a couple of other things that we’re doing on the Alumni Association side: Working with Harlan’s group on marketing, doing letter writing programs where we’re sending out letters from alums on company letterhead to encourage students that have applied but haven’t committed to the university yet. So we’ve got that program working and that’s a goal of 1000; we’ll see how that goes, but that’s one that we really want to drive and expand. We’re also doing a call out follow-up program. We’ve got the phone bank sitting in Grant Towers. We’re going to leverage that and call students again that have applied, but haven’t accepted, using alums to make those calls. So, again, this is all that collaborative effort working together. Finally, we now have alumni participation in NIU Cares Day. We’re going to have alums come back, help out, work with the students. I can’t think of any better way to engage alums and make some things happen. One last one thing, we developed, with the help of marketing folks, talking points or bragging points that we now have put out in all of the Alumni Board members hands so when we’re out talking to alums trying to get them engaged, we’ve got some points to
Chair Butler asked Executive Director Bustinza to come to the podium.

Executive Director Bustinza began, thank you so much for recognizing me. It’s a pleasure to be here. I’m very excited to be a part of this institution. It has an outstanding reputation. I’ve been in alumni relations for over ten years and we often times looked to Northern for what is happening on the academic side of things and I look forward to making the alumni relations program and the Alumni Association world class. I’m thrilled to see that the work that’s going on between the alumni and Marketing and Enrollment. We’ve long been trying to get that done. It’s interesting as you look at some of the survey data we’ve done over the past years; students who are on our campus have a very high opinion of NIU. A much higher opinion than students who haven’t come to NIU yet. Once they get here we actually exceed their expectations which is good news. So to get alumni and existing students working to help recruit other student transfers or freshmen to come to NIU is outstanding.

Trustee Wasowicz asked for a copy of the bragging point document be sent to the Board of Trustees.

Chair Butler added, just a clarification and I just want to make sure everybody is aware: Because of the requirements of the Open Meetings Act, we are being mindful that no more than two members of this Board can meet outside of this Board for any purpose of university business so that’s why it’s been the Chair and the Vice Chair meeting with the other boards. I just want to make that clear and I think the process too is that it’s been two members of the Foundation Board and two members of the Alumni Association Board. It’s a small working group and it’s been useful to raise awareness of what everyone’s doing.

I. Northern Illinois Research Foundation

Anne Kaplan reported the Foundations Audit Committee met on Tuesday and the full board will meet on the 23rd.

9. PRESIDENT’S REPORT NO. 112

Chair Butler called for a motion to pass the consent agenda on the following agenda items:


Agenda Item 9.a.(3) – FY18 DOIT – Integrated Media Technologies Campus Copier Program Contract Renewal

Agenda Item 9.a.(4) – FY18 Physical Plant Elevator Services and Maintenance Open Order Contract Renewal

Agenda Item 9.a.(5) – FY18 International Programs Division Expenditures

Agenda Item 9.a.(6) – FY18 Student Mass Transit Board Campus Busing System Contract Renewal
Agenda Item 9.a.(7) – FY18 Transportation Services, Physical Plant & Finance, Facilities & Operations Motor Fuel

Agenda Item 9.a.(8) – FY18 Multiple Departments - Non-Food, Food Service-Related Commodities Contract Renewal

Agenda Item 9.a.(9) – FY18 Student Health Insurance

Agenda Item 9.a.(10) – FY18 Materials Management Commodities Open Orders

Agenda Item 9.a.(11) – Division of Enrollment Management, Marketing and Communications Media Buying Services

Agenda Item 9.a.(10) – FY19 Materials Management Commodities Open Order

Agenda Item 9.a.(11) – Division of Enrollment Management, Marketing and Communications Media Buying Services

Agenda Item 9.a.(12) – FY18 Transportation Services Charter Bus Service

Agenda Item 9.a.(13) – Division of Information Technology Internet Security Services

Agenda Item 9.a.(14) – FY17 Division of Information Technology Microsoft Licenses Amendment

Agenda Item 9.a.(15) – FY18 Division of Information Technology Infrastructure Applications Microsoft Enrollment Contract Renewal

Agenda Item 9.a.(16) – FY18 University Outreach Education Centers Catering Services Contract Renewals

Agenda Item 9.a.(17) – FY18 Campus Mail Services and Integrated Media Technologies - Postage

Agenda Item 9.a.(18) – Stevens Building Project Authorization

Agenda Item 9.a.(19) – Neptune Residential Campus Upgrade (Campus Project Design Approval)

Agenda Item 9.a.(20) – Treasury Operations – Signatory Authorization

Agenda Item 9.a.(21) – Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2017-18 Academic Year

Agenda Item 9.a.(22) – Request to Delete Programs, M.S. in Family and Consumer Sciences and interdisciplinary Major in Early Childhood Studies (B.S.) only within the College of Health and Human Sciences

Agenda Item 9.b.(1) -- Annual Report on the Outcomes of Sabbatical Leaves

Agenda Item 9.b.(2) – Faculty Presentation on Sabbatical Leave

Agenda Item 9.b.(4) -- Federal Relations Update
Agenda Item 9.b.(5) -- Sponsored Programs Administration

Agenda Item 9.b.(6) - Research and Innovation Initiatives

Agenda Item 9.b.(7) - Quarterly Summary Report for Transactions in Excess of $100,000

Agenda Item 9.b.(8) -- Periodic Report on Investments

Agenda Item 9.b.(10) -- Housing Master Planning

Agenda Item 9.b.(11) - Facilities Update

Chair Butler asked for a motion to approve the consent agenda and Trustee Wasowicz so moved and Trustee Coleman seconded. The motion passed.

Trustee Barsema asked, as a continuation from our last meeting in reading all of the recommendations that came forward over the last few days, I noticed that there were several in there that were four years of a nine-year contract, and five years of nine-year contract. I think at some point I, and I assume other members of the Board, would like to understand why we are in these nine-year agreements and what the benefit to the university is of being in a nine-year contract. Clearly nine years is a long time. Lots of things can change. I’m a believer in a competitive free-world market, so I just want to make sure that we’re getting the very best pricing that we can be getting and I get a little concerned when I see that we’re in these nine-year contracts. Not to drill down on it today, but at some point in time I’d like somebody to talk to the trustees about how many of those we have and why we have them.

Mr. Pinkelton responded, we have, in fact, taken that as a follow-up to provide you with some additional information. I would also note for the record that even though we commit to a nine-year contract, the annual review process does give us the flexibility to go in a different direction if we so choose, but we will give you additional data going forward.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.a.(1)- FY18 ARCHITECTURAL & ENGINEERING AND PHYSICAL PLANT OPEN ORDERS CONTRACT RENEWALS

President Baker noted, this deals with fiscal year 2018 architectural and engineering and physical plant master agreement contract renewals and the architectural and engineering services request for permission to issue master agreements for labor and materials required for fiscal year ’18 for electrical contractors, a general contractor, an excavation road parking lot contractor. Services will be requested on an as-needed basis throughout the period of July 1, 2017 to June 30, 2018. These renew at various stages of a nine-year total term. The renewal awards will be advertised in the Illinois Procurement Bulletin. We’ll use institutional 41 funds. The recommendations coming forward is the university requests the Board of Trustees approval to renew the following agreements with a designated cumulative upper limits for fiscal year ’18 at a total of $6,000,640.00.

Trustee Boey so moved, and Trustee Coleman seconded.

Trustee Wasowicz commented, again questioning the nine-year total term agreement.

Mr. Pinkelton replied, although not common from a business practice, there is a belief that if they locked in for a long period of time that that would enhance the efficiency of the procurement process and allow them to focus on other projects. But as we think about optimizing our resources and getting the best spend for the dollar, it does suggest a more proactive need to focus on getting additional data into the procurement process more frequently than just nine years so your point is well taken.
Trustee Wasowicz asked, if this is something that we’re seeing at other universities as well?

Mr. Pinkelton replied, I would not say it’s necessarily common place in other universities. It really depends on the leadership of the university and what their perspective is around locking in long term contracts.

Chair Butler asked for a roll call vote:

- Trustee Dennis Barsema: Yes
- Trustee Veronica Herrero: Absent
- Trustee Tim Struthers: Abstain
- Vice Chair Wheeler Coleman: Yes
- Trustee Robert Boey: Yes
- Trustee Matthew Holmes: Yes
- Trustee Eric Wasowicz: Yes
- Board Chair John Butler: Yes

Motion Approved.

Agenda Item 9.a.(2) - FY18 DOIT - Integrated Media Technologies Printing Paper Open Order Contract Renewal - Consent Agenda

Agenda Item 9.a.(3) - FY18 DOIT - Integrated Media Technologies Campus Copier Program Contract Renewal - Consent Agenda

Agenda Item 9.a.(4) - FY18 Physical Plant Elevator Services and Maintenance Open Order Contract Renewal - Consent Agenda

Agenda Item 9.a.(5) - FY18 International Programs Division Expenditures - Consent Agenda

Agenda Item 9.a.(6) - FY18 Student Mass Transit Board Campus Busing System Contract Renewal - Consent Agenda

Agenda Item 9.a.(7) - FY18 Transportation Services, Physical Plant & Finance, Facilities & Operations Motor Fuel - Consent Agenda

Agenda Item 9.a.(8) - FY18 Multiple Departments - Non-Food, Food Service-Related Commodities Contract Renewal - Consent Agenda

Agenda Item 9.a.(9) - FY18 Student Health Insurance - Consent Agenda

Agenda Item 9.a.(10) - FY18 Materials Management Commodities Open Orders - Consent Agenda

Agenda Item 9.a.(11) - Division of Enrollment Management, Marketing and Communications Media Buying Services - Consent Agenda

Agenda Item 9.a.(10) - FY19 Materials Management Commodities Open Order - Consent Agenda

Agenda Item 9.a.(11) - Division of Enrollment Management, Marketing and Communications Media Buying Services - Consent Agenda

Agenda Item 9.a.(12) - FY18 Transportation Services - Consent Agenda

Agenda Item 9.a.(13) - Division of Information Technology Internet Security Services - Consent Agenda

Agenda Item 9.a.(14) - FY17 Division of Information Technology Microsoft Licenses Amendment - Consent Agenda
Agenda Item 9.a.(15) – FY18 Division of Information Technology Infrastructure Applications Microsoft Enrollment Contract Renewal - Consent Agenda

Agenda Item 9.a.(16) – FY18 University Outreach Education Centers Catering Services Contract Renewals - Consent Agenda

Agenda Item 9.a.(17) – FY18 Campus Mail Services and Integrated Media Technologies - Postage - Consent Agenda

Agenda Item 9.a.(18) – Stevens Building Project Authorization - Consent Agenda

Agenda Item 9.a.(19) – Neptune Residential Complex Upgrade (Capital Project Design Approval) - Consent Agenda

Agenda Item 9.a.(20) – Treasury Operations - Signatory Authorization - Consent Agenda

Agenda Item 9.a.(21) – Recommendation for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2017-18 Academic Year - Consent Agenda

Agenda Item 9.a.(22) – Request to Delete Programs, M.S. in Family and Consumer Sciences and interdisciplinary Major in Early Childhood Studies (B.S.) only within the College of Health and Human Sciences - Consent Agenda

University Reports Forwarded by the Board Committees

Agenda Item 9.b.(1) – Annual Report on the Outcomes of Sabbatical Leaves - Consent Agenda

Agenda Item 9.b.(2) – Faculty Presentation on Sabbatical Leave - Consent Agenda

Agenda Item 9.b.(3) – State Legislative Update -

Mr. Mann began, earlier this week in Springfield, I gave testimony in front of the Senate Higher Education Committee who wanted to hear from the universities about the impact that the budget reductions are having and about whether or not there’s more opportunity to reduce the funding to higher education. There was essentially unanimous consensus among the presidents that testified that we’ve been cut to the bone and we can’t go farther. I thought it was good testimony, well received. We did talk to a number of senators and others outside of the room and there was some optimism on both sides of the aisle that something would happen with the grand bargain in the next week or so. We’ll see, but we felt reasonably optimistic coming out of that. The House and the Governor have both been relatively quiet and you can read that any way you want. I prefer to read it as in they’re not throwing up opposition and they’re letting the Senate do its work and then hopefully take that and if they need to adapt it, adapt it, and we’ll get on with it. We do see building pressure in both the Senate and the House to get something done. We do have testimony coming up in the House and Senate Appropriations Committee, Higher Ed Appropriations Committees.

Chair Butler asked, Mike, our dates have been shifted around a little bit, what are the current dates?

Mr. Mann responded, we are scheduled to appear March 30 in front of the Senate Appropriations II Committee and April 13 in front of the House Higher Ed Appropriations Committee. I would just like to point out there are also no fewer than 30 substantive legislative proposals that have surfaced in Springfield that propose various measures that impact students we admit, certain requirements, some of them impact the way we operate. Not only are we advocating strongly for a higher ed budget, we are also working...
closely with legislators, legislative staff, and our colleagues at the other public universities, supporting some of these bills, opposing some of these bills and on other bills walking the fine line of expressing concerns and trying to encourage some amendments that make them more workable for us.

President Baker added, let me thank Mike for his hard work on this. The presidents meet on a weekly basis to discuss legislative strategy and tactics. The legislative officers of the universities meet on a continuous basis literally all night and in some cases in the last few weeks, to work on these bills. They’re always engaged with each other and so I really want to thank Mike for his leadership in moving us forward on both offense and defense in Springfield.

Trustee Wasowicz asked, in talking with all the other presidents, what do you think? What are they saying? Are there any movements that maybe together we can do to push the state?

President Baker responded, we’ve been collectively doing things for two years. We’ve been meeting on a weekly basis for two years. We’ve all worked with our local legislators, that’s one of the charges. We’ve worked with the students who have been very active in getting the word out with rallies, letter writing campaigns, resolutions, this Board itself passed a resolution in that regard. It seems like that the forces at play here are beyond higher education. This is really, as you know, a battle about longer terms, strategic structural issues in the state budget and its dynamics. I’m open to any suggestion that you have. We’re exploring about everything we can, the alumni I think have been helpful in talking with the various people in the legislature. We haven’t had a capital budget since 2010, so seven years. That’s a lot of capital to not have reinvestment for that long a period of time, so we’ve had to take that out of operating budgets to do emergency work.

Trustee Wasowicz noted, usually when there’s a minority investor and there’s a capital call and the capital’s not kicked in, the minority investor doesn’t have a lot of say in what happens.

President Baker responded, correct. I think this is related to what you heard earlier today, with the Foundation and Alumni Association trying to help us think of alternate revenue sources and alternate support systems. Is there a way for us to continue to take the university to be more self-sustaining, our work on enrollments that we heard about with Harlan Teller’s team, which is another example of what is being done. So we’re trying to position ourselves to work toward that end, but you can’t go from public to private in two years, so you’ve got to glide that in here.

Mr. Mann added, many presidents have also sat down with the Governor and with Speaker Madigan, to make the case for higher education and to let them know that we are willing to work with them to reach a solution.

**Agenda Item 9.b.(4) -- Federal Relations Update - Consent Agenda**

**Agenda Item 9.b.(5) -- Sponsored Programs Administration - Consent Agenda**

**Agenda Item 9.b.(6) -- Research and Innovation Initiatives - Consent Agenda**

**Agenda Item 9.b.(7) -- Quarterly Summary Report for Transactions in Excess of $100,000 - Consent Agenda**

**Agenda Item 9.b.(8) -- Periodic Report on Investments - Consent Agenda**

**Agenda Item 9.b.(9) -- Quarterly Financial Summary**
Chair Butler began, we’re going to then move to item 9.b(9). The Chair of the Finance, Facilities and Operations Committee would like to touch on the subject of fiscal sustainability and other matters related to the university’s budget.

Trustee Struthers responded, since joining the Board a year and a half ago, I recognized there was a noticeable lack of financial information provided. My desire at that time was to develop good financial reporting at a Board level so that we really had a sense of where we were going, what is our balance sheet, what does our income statement look like, what our quarterly reports look like, what do our forecasts look like, that sort of thing. I did lots of examples of what I was requesting. I talked to you for about a year and half of where the expectations would be. I also recognized that it's an uncomfortable conversation. Everyone has a stake in the game so to speak and it's just something you'd rather not talk about. What I do know is we're all in this together. The reality of it is good information that's presented in a strategic sort of way with good measures and good metrics and relative measures to peers in our past during a healthy period. Good, bad, or indifferent, good information is good to have and it allows for good decisions. So with that preamble I had two comments or two points of discussion. One is we just received our financial audit last month and I thought that would be a good place to start. Something we really haven't talked about much. I’m going to touch on the highlights of what the audit provided, what it means and what it doesn’t mean to us and then I’ll talk about where we’re at eight months and year to date throughout fiscal '17. Starting with the audit, we reported a $46.2 million loss in 2016. That compares to a one million dollar gain in 2015. The major impact of that variance was a $65 million reduction in the state appropriation. Outside of the state appropriation, the core operating performance of the university was about $20 million better, so the accommodation of additional revenue and/or additional cost cutting had an impact of the variance not being $65 million but $20 million better than that. The definition of better is a quantitative measure, but there's a qualitative piece also. There's that all revenue and all expense reduction are not the same. The simple analogy that I can make that everyone can understand, if we can be more productive in the School of Nursing to generate more students through the school more efficiently that's good. That's a really healthy expense reduction or revenue gain. But deferment of costs, not putting a roof on a building next year isn’t necessarily a good thing, it's simply a deferment and not a reduction. We have a lot of work to do in key measures of the productivity of the expense and revenue generation piece, but we’re starting to get there and the good news. We’re going in the right direction and the fact that the state appropriation was down $65 million and we were only $45 million difference, so we made a dent. With the loss in 2015, obviously that had an impact in eroding working capital and equity of the university. The equity is down to $230,000,000 and working capital is estimated at around $100,000,000. When you put that in context of the operating loss, last year the posted loss, it puts some meaning behind those numbers. We also have a high level of debt at $447,000,000. That's really important that we understand again the context of our working capital and our operating performance in light of the amount of debt that we have. Looking at 8 months year-to-date into fiscal 2017 which is reported on page 45 in your packet; the state appropriation is $22,000,000 better in fiscal '17 so far than what it was in '16 but the tuition and fees are down $7 million, some $7 million year-to-date. Expenses are on track to be about $20,000,000 less so all in, if we receive the budgeted state appropriation of $73,000,000 we'll land in the black in 2017. If we receive no more, no additional state appropriation, we’ll land say ten to twenty million short for 2017. So this is I think a work in progress. I think it’s healthy to again talk about it, put some context around this. We want more students, we want pay raises, we want to attract and retain the best faculty, and the best buildings, clearly and strategies to forge forward, to accomplish those, but the scorecard - this has to go in the other direction and we need to go there together. The idea, as this matures and we get some clean and timely benchmarks and standards and goals established on some of the key metrics, I think we’ll be very healthy. I appreciate the good work of the Finance Department. They've come a long, long way. At the same time, we all recognize that there’s a lot of work yet to be done and we appreciate their efforts.

Trustee Barsema commented, I didn’t know all of this before becoming a trustee, but I was shocked at the lack of data that we’ve been playing with over the course of the last X number of decades from a finance standpoint. You know I’ve got a saying “make decisions off of data not emotion” and we didn’t have a lot of data. So thank you to the finance group for getting us to this point. Thank you Tim for your leadership and the other trustees who have been a part of this for getting this data, because this is a great start.
allows us to make good, conscience decisions as we go forward, to make decisions off of data and not make decision off of emotion.

Chair Butler added, thank you and I echo the gratitude to Trustee Struthers. This quarterly financial summary is entirely a product of his vision and his collaboration with the finance leadership. So thank you for your work here and it’s hard to see where something’s going when it first emerges as a general concern and Trustee Struthers took it beyond that and sat down, rolled up sleeves with the CFO, and said what can we produce on a regular basis, and this is the result. It’s not perfect and it’s not complete, but it is getting us much closer to operate with data, so thank you for that work.

Agenda Item 9.b.(10) – Housing Mater Planning - Consent Agenda

Agenda Item 9.b.(11) - Facilities Update - Consent Agenda

Items Directly from the President

Agenda Item 9.c.1. - Honorary Doctorate Recommendations

President Baker noted, the first item is 9.c.1 and that's the honorary doctorate recommendations. Brad Bond chairs the honorary doctorate selection committee and he says each year this may be his favorite thing to do, to call the recipients of the nominees for the honorary doctorate. I’m going to ask Executive Vice President and Provost Freeman to report on the two candidates being brought forward to you today for consideration for an honorary doctorate.

Provost Freeman continued, because we do have some trustees who are new to Board, with just a little background on what an honorary degree from NIU means, and then I’m actually going to take just a couple sentences and the privilege of the microphone to segue by thanking the Alumni Association and the Foundation for their focus on scholarship support. We’ve talked about how wonderful our students are as individuals and we’ve talked about how scholarships benefit NIU, the institution, but I just want to remind everybody that when we invest in our students we're really investing in the collective future of our planet. Public higher education is a public good and we hope that the students we invest in go on and do great things that transform our world and in that context we recognize honorary degree recipients. Honorary degrees are awarded by the university in recognition of persons who have achieved a record of major distinction at the state, national or international level in education, public service, literature, business, or the professions. There are a number of degrees that may be awarded depending on the expertise of the person being honored. An NIU connection is considered but is not a condition of the award. When you want to see who has gotten honorary degrees between 1983 and the present, because NIU has been awarding them for that long, you can go to our website and you can see that we have recognized giants in arts, in humanities, in science, in government, in industry, in the not-for-profit sector. We've recognized poets and physicists and politicians, and just to give you a breadth in that last category we've recognized people like former Illinois Senator Paul Simon and Princess Maha Chakri Sirindhorn, her Royal Highness of Thailand. We've had some pretty impressive people walk across the stage and be recognized with honorary degrees from NIU. The nominees this year are indeed of that stature. The honorary degree committee considered the candidacy of four nominees and unanimously recommended two of them and those appears in the board book. Clifford Alexis was nominated by Dean Paul Kassel and Professor Emeritus Paul Bauer. He's had an impressive career and much of it at NIU. A native of Trinidad and Tobago, he's noted for his work as a player, tuner, builder and teacher of steelpan and a composer for steel bands. He joined the NIU School of Music in 1985 and is actually the co-creator of our internationally recognized steelpan program. He's a high demand guest speaker, clinician, tuner; he's received numerous awards and accolades including Emmy nominations and he retired from NIU after more than 30 years of service this year, but his legacy will live on through many graduates that he mentored over the years who have become leading teachers of steelpan and through the fact that NIU is considered the institution in this hemisphere for steelpan. Pretty impressive. And Mr. Alexis will be recognized at the May commencement ceremony of the graduate school. The second nominee who will be recognized at the December commencement
ceremony is Rector Ameti of the University of Tetova, Macedonia. He was nominated by Anthony Preston or Director of Global Programs. Rector Ameti is a human rights advocate, a humanitarian, and a promoter of peace across the Balkans and the world. He was instrumental in forming the University of Tetova, currently the only Albanian language university in Macedonia. It was recognized in 2004, has over 2,700 students, offers undergraduate, masters and doctoral degree programs and in fact we have a number of joint degree programs in place or under development with them. As an advocate for peace, human rights, and higher education, Dr. Ameti was elected President of the University Balkan Association in 2015 to promote unity and equal rights among all ethnicities in his region and he has been a partner with us to establish a center for peace and transcultural communication. The university recommends that the Board of Trustees approve the recommendations for honorary degrees in Human Letters for Mr. Clifford Alexis and Rector Vullnet Ameti.

Trustee Barsema made a motion to approve and Trustee Boey seconded.

Dean Kassel commented, thank you for this opportunity to address the trustees about the wonderful Cliff Alexis. You've all seen the statements regarding Cliff's qualifications for this honor, so let me just briefly say that he is also one of the humblest and kindest gentleman you will ever meet who just happens to be one of the top makers of the steelpan in the world. He's well deserving of this honor and I thank the trustees on his behalf. We look forward to seeing him honored at the commencement. However, on April 30th at 3:00 p.m. Cliff will be doubly honored along with the steel band lead by Dr. Liam Teague at their annual concert. In attendance we hope will be the ambassador from Trinidad and Tobago, Les Trilla, a longtime supporter and champion of the steel band, retired professor Al O'Connor who founded the band who also found Cliff and also found Dr. Liam Teague on the streets of Trinidad and Tobago. It's a remarkable story that we'll be telling and I'm actually meeting with the band members tomorrow to do some videotaping. It's going to be a tremendous concert. The concert will be followed by a reception at the Barsema Alumni Center and I invite all the trustees to attend both the concert and the reception honoring this remarkable man.

Trustee Barsema added, I would just like to make a comment in support. This is just an example of all the hidden jewels we have in this university and there's so many great parts of the university that we have. Some are more known than others, but it's our job to make sure that every jewel and every piece of the university becomes known for what it's great for and we have so, so many of them. I'm really pleased to see Cliff being recognized in this way and the steel drum band being recognized in this way. Great job.

Motion Approved.

Agenda Item 9.c.2. – Presidential Legal Services

President Baker began, next is presidential legal services related to internal controls investigation. The President is requesting approval from the Board of Trustees for indemnification against reasonable expenses incurred in connection with the provision of separate legal services by the firm of Mintz, Levin, Cohn, Ferris, Glovsky and Popeo P.C. for the President and matters related to the investigation into internal controls. On November 8, 2016 the Executive Committee of the Board of Trustees approved a total expenditure of $20,000. The requested action is to approve the expenditure of funds or the indemnification of separate legal services to the president for the investigation related to the internal controls. The request relates to matters associated with presidential duties and responsibilities. The Board approval of such shall be limited to an additional $5,000 for a total expenditure of $25,000 regarding this matter. If there is a need to extend this approval in the future, staff will bring the matter back to the Executive Committee or the full Board for review and consideration.

Trustee Boey so moved and Trustee Coleman seconded. The motion was approved.

Agenda Item 9.c.3. – Student Internship Partnership/ Lease Proposal
President Baker continued, the next item deals with a student internship and partnership lease or license proposal. As you know, the university is committed to integrating student education with professional development and we’re looking for innovative partnerships to do that. We have a very promising on-campus internship initiative with Discover Financial Services, Discover Card, and it’s under discussion and it’s got a lot of momentum right now. A student internship program for the lease, or license of, the DeKalb space is what we’re looking for. Student interns and their Discover mentors will collaborate on Discover initiated programming tasks in a conveniently located creatively innovative collaborative environment. There’s a potential here to provide 30 or more annual internship opportunities for Computer Science students. So the leasing or licensing agreement is anticipated to include authorization for Discover to renovate a designated space to meet their specific needs and that would be at their cost. To insure Discover can recover their anticipated renovation and investment, a multi-year leasing or licensing agreement in excess of three years may be requested. Additionally, to ensure the university receives a fair and reasonable compensation for the state property, a leasing or licensing rate will be negotiated based on market rates for similar property. All involved want to move quickly on this and they would like to start the program in the fall academic semester of August of 2017. Therefore, the agreement must be negotiated in a timely manner to ensure sufficient time for the student recruitment as well as the renovation, design, and construction to be completed. So you can see we’ve got a short window and a very active potential partner here to move forward. The total funding for the leasing or licensing revenues is anticipated to be over $250,000. Again this is money coming into us, not us spending. Discover will fund all the renovation and improvement costs. The formal recommendation reads: The university requests the Board of Trustees authorization to enter into the proposed agreement with Discover consistent with the program goals outlined above, once final details and terms are negotiated. Such authorization shall be delegated to the president for final signature on the agreement provided the agreement conforms to the programming concept and framework described above. The agreement can be executed prior to the meeting of the Board scheduled for June 15, 2017 and the agreement includes no financial obligations in the aggregate of $250,000 or more for the university. If a final agreement is not executed within the above contemplated parameters by the meeting of the Board scheduled for June 15, 2017 the Board shall reassess the matter and if appropriate extend the authority authorized pursuant to this Board item. If the terms and conditions of the proposed agreement deviate substantially from the program goals and framework outlines above, the President will return the matter to the Board for consideration of substantial modifications to the proposal.

Trustee Barsema so moved and Trustee Wasowicz seconded the motion.

Trustee Wasowicz questioned the location for the lease.

Mr. Heckmann responded, just to be clear, the $250,000 is an indication of the Board Regulation level that we’re expecting to exceed in the lease revenue. The terms and how much Discover might spend on the renovation is going to be part of the negotiation, part of our still discussions. We think it might be in the magnitude of one million dollars, but we’re not sure yet because we’re still in discussions.

Trustee Wasowicz responded, I just wanted to make sure we weren’t selling ourselves short here at all. I applaud us looking at this. These are things that we should be looking at and thinking outside the box.

Trustee Barsema asked, in the recommendation it says that no financial obligations in the aggregate of $250,000 or more will be incurred by the university. Am I correct in assuming that there may be some costs associated with this, incurred by us, but they won’t exceed $250,000? If so, what would you anticipate that money would be spent on?

Mr. Heckmann responded, I’ll say at this point in our discussion and the project that we’re envisioning, we’re not anticipating the university putting in any money into it. As things evolve there is an aspect to this project where there may be an opportunity for Discover to renovate some space that they will not occupy and that may be a gift in kind and sort of a donation to the university. As we look at that opportunity and then feel like we want to leverage that and maybe add some of our own investment we will come back and explain that further.
Chair Butler clarified, this is an indication of what the Board is not delegating. These are parameters. This authority delegation does not include expenditure by the university $250,000 or more.

Trustee Struthers noted, I recognize the timeframe is tight and I can applaud the concept. The thing that comes to mind is the space, I see something very innovative and kind of a big deal and I’m afraid that it’s going to get stuck in a corner, no one is going to see it. If there’s any possibility to get physical exposure so people, perspective students, perspective parents, fellow students, townspeople, see some vigor and vibrancy going on in a good project like this. If it can be physically visible I would just simply really, really encourage that effort.

Mr. Heckmann responded, I will add that it is going to be in a very central part of the campus and very prime location primarily for access to the students so I think it will get that visibility.

Trustee Coleman asked the internships are they paid or non-paid interns?

Dean McCord responded, they are paid.

Trustee Coleman asked, do we have any other type of arrangements like this with private organizations?

President Baker responded, the most notable one is Ideal Industries, it’s not on campus but it’s at their facility. Our students did intrapreneurship there and had two projects they stated on last May that brought forward business plans and now the company has hired them to bring those plans to actually businesses.

Provost Freeman added, it is actually an on campus component of a long standing internship program within the Department of Computer Science called the Research and Development Internship Program and I know Chair Karonis would probably be happy to comment on that if you want more detail either now or afterwards.

Trustee Coleman added, I’m familiar with innovation labs that have a joint private institution arrangement and that’s assuming that’s what we’re talking about here. Is there some kind of joint agreement about what’s created and the intellectual property that’s created?

Provost Freeman replied, the university has clear guidelines for how we manage intellectual property of students under various circumstances and those are being honored in the specific agreement that will be developed. Part of this project, Karinne Bredberg from our Innovation Office is here and can speak on how far along the final negotiations are today.

Ms. Bredberg responded, to date Discover has said that there’s not going to be intellectual property created, that they’re going to be using existing technology for their applications. However, based on how the agreement flushes out, we are fully capable of including any type of agreement within the master agreement.

Trustee Barsema noted, this opportunity was actually brought to Chair Karonis by an NIU alumnus who works for Discover. This is a really cool project and this is one that we can replicate with other companies. This is the power of knowing where our alumni base is and getting them involved on projects like this.

Chair Butler called for a roll call vote.

Roll Call Vote:
Trustee Dennis Barsema: Yes
Trustee Veronica Herrero: Absent
Trustee Tim Struthers: Abstain
Vice Chair Wheeler Coleman: Yes
Trustee Robert Boey: Yes
Trustee Matthew Holmes: Yes
Trustee Eric Wasowicz: Yes
Board Chair John Butler: Yes
Agenda Item 10.a. - Board of Trustees 2017 Meeting Dates Revised

Chair Butler noted, these are revised meeting dates for FY18 and asked for a motion to approve. Trustee Coleman so moved, and Trustee Barsema seconded.

Trustee Coleman asked if the mishap in electronic posting had been remedied and General Counsel Brady assured him that is was fixed and that the problem was not a legally insufficient hiccup and so I don't anticipate the process changing for the future. It will be our normal process and it's sufficient going forward.

Chair Butler stated the item does not reflect any special meeting or an ad hoc committee meetings, and asked if those meeting could be added to the schedule at a later time period.

General Counsel Brady responded, correct, special meetings of the Board or its committees can be called appropriately and then we'll do appropriate notices as well; and, they can be added to the calendar.

Motion Approved.

11. NEXT MEETING DATE

Board of Trustees Committee meetings will be held May 18, 2017, beginning at 9 a.m. The next meeting of the full board will be held on June 15.

Trustee Barsema noted that Dr. Ameti will also be receiving an honorary degree from NIU. I applaud NIU and the Provost's Office for recognizing Dr. Ameti, whose home country is the Balkans, and is a representative of somebody who is practicing inclusion of all peoples. I'm proud that we're recognizing somebody like this.

Chair Butler responded, yes and I hope that we'll learn more about this individual and the work that he's done as he comes to NIU and accepts his honorary degree. I would also like to mention, on March 30th, the Senate Appropriations II Committee is meeting with university representatives in Springfield and these sessions are streamed on the internet and available to watch and to listen. It is actually quite fascinating and useful in understanding NIU in the context of other universities pressing very similar issues. On April 13th, the House Appropriations Higher Education Hearing occurs. That's also streamed on the internet. On April 30th at 3:00 p.m. the steel band concert that was previously mentioned is being held.

12. CLOSED SESSION

Chair Butler asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act, as amended: personnel matters as generally described under Sections 2c.1, 2, 3, and 21. Trustee Boey so moved, seconded by Trustee Wasowicz. A roll call vote of the Trustees to recess to Closed Session was as follows:

Trustee Dennis Barsema: Yes
Trustee Veronica Herrero: Absent
Trustee Tim Struthers: Yes
Vice Chair Wheeler Coleman: Yes
Trustee Robert Boey: Yes
Trustee Matthew Holmes: Yes
Trustee Eric Wasowicz: Yes
Board Chair John Butler: Yes
Chair Butler noted that the meeting is now closed and will re-open at the conclusion of the closed session in approximately two hours. No additional business will be conducted after the closed session. The Board adjourned for closed session at 11:45 a.m.

Trustee Herrero joined the closed session via phone per Chair Butler.

**Reconvene Meeting:**

The Board of Trustees of Northern Illinois University reconvened on March 9, 2017, at 2:49 p.m. Chair Butler announced they were reconvening after the closed session and noted for the record that Trustee Herrero was present during the closed session by phone. Chair Butler asked for a roll call.

Members present were Trustees Robert Boey, Wheeler Coleman, Tim Struthers, Matthew Holmes, Eric Wasowicz, and Board Chair John Butler.

Members Absent: Trustees Dennis Barsema, Veronica Herrero

### 13. ADJOURNMENT

Chair Butler asked for a motion to adjourn. Trustee Wasowicz so moved and Trustee Struthers seconded. The motion was approved. Meeting adjourned at 2:51 p.m.

Respectfully submitted,

Kathleen Carey
Recording Secretary

*In compliance with Illinois Open Meetings Act 5 ILCS 120/1, et seq, a verbatim record of all Northern Illinois University Board of Trustees meetings is maintained by the Board Recording Secretary and is available for review upon request. The minutes contained herein represent a true and accurate summary of the Board proceedings.*
Minutes of the
NIU Board of Trustees
Of Northern Illinois University
Special Meeting
May 3, 2017

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<tr>
<th>1. CALL TO ORDER AND ROLL CALL</th>
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<td>The meeting was called to order at 12:35 p.m. by Chair Butler in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Kathleen Carey conducted a roll call. Members present were Trustees Dennis Barsema, Robert Boey, Wheeler Coleman, Matthew Holmes, Tim Struthers, Eric Wasowicz, Board Chair John Butler. Members absent: Trustee Veronica Herrero. Also present: President Doug Baker, Board Liaison Mike Mann, Acting General Counsel Greg Brady, Executive Vice President and Provost Lisa Freeman, Vice President Gerald Blazey, Associate Vice President Larry Pinkelton, UAC Representatives Holly Nicholson and Greg Long.</td>
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<th>2. VERIFICATION OF QUORUM AND APPROPRIATE NOTICE OF PUBLIC MEETING</th>
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<td>General Counsel Brady indicated the appropriate notification of the meeting has been provided pursuant to the Illinois Open Meetings Act. Mr. Brady also advised that a quorum was present.</td>
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<th>3. MEETING AGENDA APPROVAL</th>
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<td>Chair Butler asked for a motion to approve the meeting agenda. Trustee Barsema so moved and Trustee Wasowicz seconded. The motion was approved.</td>
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<th>4. CHAIR'S COMMENTS/ANNOUNCEMENTS</th>
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<td>No comments were by the Chair.</td>
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<td>Greg Long, University Advisory Committee, commented on the strong support by faculty for Vice President Jerry Blazey.</td>
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<th>5. PUBLIC COMMENT</th>
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<td>No request for public comment.</td>
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<th>6. PRESIDENTS REPORT NO. 113</th>
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<td><strong>ITEMS DIRECTLY FROM THE PRESIDENT</strong></td>
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<td>Agenda Item 6.a.(1) - Appointment of Vice President for Research and Innovation Partnerships</td>
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<td>President Baker indicated there is one action item today and that is the appointment of Gerald Blazey as our Vice President for Research and Innovation Partnerships. He was selected through a national search process for the permanent position based on his outstanding qualifications. Dr. Blazey has been acting as the Vice President for Research and Innovation Partnerships in recent years and prior to that was the acting Associate Vice President for Research within the division. Prior to that, he served in the White House Office of Science and Technology Policy Group and he holds the rank of Professor in Physics and is a distinguished research professor. His focus here is in high energy physics. He has an extensive experience with research and administration of research. His impressive track record includes funding from the National Science Foundation and the Department of Energy as well as the Department of Defense and the Department of</td>
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Education. During his assignment at OSTP and the Executive Office of the President from 2011 to 2014, he was closely involved in the development of President Obama’s budget for NSF and DOE. He’s a strategic thinker. He’s an amazing addition to NIU and I’m really appreciative of him taking on this role. He’s also working aggressively in the innovation partnerships area seeking out innovations with local industry and some of our regional partners. I would ask that the Board of Trustees approve the appointment of Dr. Gerald C. Blazey as the Vice President for Research and Innovation Partnerships effective May 16, 2017; and, I will note that we’re doing this in this unusual time period because Jerry’s contract runs out and there was a gap and we had to fill that gap with his permanent appointment. So I appreciate your making time to be here today for that.

Chair Butler asked for a motion to approve the appointment of Dr. Gerald Blazey as the Vice President for Research and Innovation Partnerships effective May 16, 2017? Trustee Boey so moved, seconded by Trustee Wasowicz.

Trustee Barsema noted, I’ve had the good fortune to work with Dr. Blazey on several projects during the period that he was the interim and I would just tell you that I couldn’t be more pleased that he will now take the role on a permanent basis. I think you are the perfect person for this job Jerry, so great that this is the conclusion to this search.

Chair Butler called for a vote and the motion passed.

Jerry Blazed added, I thank you for all the kind words. I’d like to thank you all for your confidence and President Baker for his confidence. As we saw last night at dinner there really is excitement among the faculty with respect to research and scholarship and engagement, and it’s my honor and privilege to work with them to try to promote our research and innovation agenda especially during this difficult time. I think the faculty are resilient and they will increase our research intensity and our innovation and, as I said, it’s my honor to work with you and the senior cabinet as we move the institution forward.

7. **OTHER MATTERS**

No other matters were discussed.

8. **NEXT MEETING**

Board of Trustees Committee Meetings are scheduled for May 18, 2017; Full Board Meeting are scheduled for June 15, 2017.

9. **CLOSED SESSION**

Chair Butler asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act, as amended: personnel matters as generally described under sections 2.c.1, 2, 3 and 21 of the Open Meetings Act and litigation and risk management matters as generally described under sections 2.c.11 and 12 of the Open Meetings Act. Trustee Wasowicz so moved, seconded by Trustee Boey.

Trustee Struthers asked if it was necessary to cite acceptance of minutes for the closed session? Chair Butler indicated we would add to the motion. I’ll consider Trustee Struthers making a friendly amendment to the motion to add an exemption for executive session minute matters as generally described under section 2.c.21 of the Open Meetings Act. Is there a second to the motion to amend the motion? Trustee Coleman so moved, seconded by Trustee Boey. The amendment to the motion passed.

A roll call vote of the Trustees to recess to Closed Session followed:
Trustee Dennis Barsema: Yes  Trustee Robert Boey: Yes
Trustee Veronica Herrero: Absent  Trustee Matthew Holmes: Yes
Trustee Tim Struthers: Yes  Trustee Eric Wasowicz: Yes
Vice Chair Wheeler Coleman: Yes  Board Chair John Butler: Yes

The meeting is now closed and will re-open at the conclusion of the closed session for the purpose of closing the public meeting. No additional business will be conducted. The Board adjourned for closed session at 12:43 p.m.

The Board of Trustees of Northern Illinois University reconvened on May 3, 2017, at 3:25 p.m. Chair Butler announced they were reconvening after the closed session and asked for a roll call.


10. ADJOURNMENT

Chair Butler asked for a motion to adjourn. Trustee Coleman so moved and Trustee Boey seconded. The motion was approved. Meeting adjourned at 3:25 p.m.

Respectfully submitted,

Kathleen Carey
Recording Secretary

In compliance with Illinois Open Meetings Act 5 ILCS 120/1, et seq, a verbatim record of all Northern Illinois University Board of Trustees meetings is maintained by the Board Recording Secretary and is available for review upon request. The minutes contained herein represent a true and accurate summary of the Board proceedings.
AGENDA ITEM 8.a.(1)  
JUNE 15, 2017

BOILER ASSESSMENT AND PHASE I DESIGN  
CAPITAL PROJECT AMENDMENT APPROVAL

**Summary:** At the March 2016 regular meeting, approval was provided to assess the condition of the fifty-year-old steam boiler and heating system on the DeKalb main campus. The approval included the design effort for the anticipated Phase I replacement of the boiler system estimated at $5 M.

Based on the assessment of the system and evaluation of the possible replacement options, the recommended phase I scope requires the construction of a new building to house the new steam generation capability and the need to replace two boilers initially to provide the minimal operating capability necessary to partially transition from the old system. This results in the following revised estimates:

- Steam assessment (actual) $133,794
- Phase I Design and Construction Amendment Approval $15,800,000
- Total anticipated Assessment & Phase I costs (design & construction) $15,933,794
- Amended Approval Request $16,000,000

**Funding:** Institutional – Bond Reserves / Utility Stabilization Reserve & Appropriated / Income Funds as available. Phase I* includes overall system assessment, design and construction.

**Recommendation:** The University requests Board of Trustees approval to continue a multi-year project to implement a heating system replacement investment strategy. Amended approval is sought to increase the authorized amount to $16M, and proceed with the design and construction efforts for the Phase I scope for two boilers. The University will provide informational updates to the Board as efforts progress on the design and construction.
FISCAL YEAR 2018 WASTE MANAGEMENT AND UTILITIES - SOLID WASTE REMOVAL AND RECYCLING AT NIU DEKALB CONTRACT RENEWAL

Summary: Facilities Management and Campus Services requests permission to issue open orders for the removal of solid waste and recyclable materials for the period July 1, 2017 - June 30, 2018. This is the last year of nine renewal options based on a proposal that was opened on April 8, 2008. The renewal award was advertised in the Illinois Procurement Bulletin and has been waived by the Procurement Policy Board.

Funding: Institutional – Local Funds, 41 OP58044

Recommendation: The University requests Board of Trustees approval of expenditure authority for FY18 as follows:

Waste Management of IL Inc. – Batavia, IL ..................................... $420,000

Amount Approved for FY17: $420,000
**Summary:** NIU Intercollegiate Athletics requires annual secondary health insurance to meet the needs for insurance coverage for accident claims for student athletes for athletically related illnesses and injuries. The secondary insurance is required in addition to coverage that the student athletes may have through their own primary insurance. The secondary insurance product being purchased has been designed uniquely and specifically for NCAA members with the Master Policy form negotiated on behalf of the schools in accordance with NCAA regulations. This FY18 approval amount is for the NCAA Group Basic Accident Medical Program Insurance Plan, administrative fees, and aggregate deductible claims coverage, available exclusively through Ascension Benefits & Insurance Solutions/Mutual of Omaha as agent and claims administrator. This renewal is year four of nine, one-year renewal options to be determined annually, based on a Request for Proposal that opened on July 16, 2013. The renewal award will be advertised in the *Illinois Procurement Bulletin*.

**Funding:** Institutional – Local Funds

**Recommendation:** The University requests Board of Trustees approval of expenditure authority for FY18 as follows:

```
Ascension Benefits & Insurance Solutions, IL ................................... $315,000
```

Amount Approved for FY17: $315,000
Summary: Intercollegiate Athletics requests permission to purchase air travel services for the NIU Football Team. The team will fly out of Rockford, IL, for games at: University of Nebraska-Lincoln, Lincoln, NE, September 16; San Diego State, San Diego, CA, September 30; University of Buffalo, Buffalo, NY, October 14; Bowling Green State University, Bowling Green, OH, October 21 (one way); and University of Toledo, Toledo, OH, November 2. A Request for Proposal will be opened on April 11, 2017, to determine vendor(s) and pricing. Once an award is made, it will be advertised in the Illinois Procurement Bulletin.

Funding: Institutional – Local Funds, 41 TD56481

Recommendation: The University requests Board of Trustees approval of expenditure authority for FY18 as follows:

Vendor to be determined ........................................................ $500,000 NTE

Amount Approved for FY17: $400,000
**Agenda Item 8.a.(5) Action**

**June 15, 2017**

**DIVISION OF INFORMATION TECHNOLOGY – VOICE TRUNKING SERVICES AND LOCAL DOMESTIC/ LONG DISTANCE SERVICE AMENDMENT**

**Summary:** The Division of Information Technology requests the purchase of voice trunking services, local and domestic long distance service, inbound toll free service, and associated fees and taxes during the period April 1, 2017 – March 31, 2018. This purchase is to continue service while NIU goes through the RFP evaluation process for a new telephony solution. This is a sole source purchase posted on the Illinois Procurement Bulletin under reference # CAB022817. While DoIT is in the process of conducting an RFP for new telephony service, we still anticipate the current voice trunking service will be required for a full 12-month period. The original $245K would cover this service for approximately 9 months, while the additional $60K amendment will address the remaining 3 months to cover the full years’ worth of voice trunking services at NIU. Original President’s approval was received on March 24, 2017.

(Information only--An interim purchase order was previously approved and processed in the amount of $79,900 to cover the period of December 1, 2016 through March 31, 2017.)

**Funding:** Institutional – Local Funds, 41 UE58184

**Recommendation:** The University requests Board of Trustees approval of expenditure authority for FY17-18 as follows:

*Frontier North – Sycamore, IL*

- **Original Approval** ................................................................. $245,000
- **Amendment** ........................................................................ $60,000
- **New Approval Amount** ......................................................... $305,000

Amount Approved for FY12-17 (Nov ’11-Nov ’16): $1,500,000
DIVISION OF INFORMATION TECHNOLOGY
EMC STORAGE LEASE

**Summary:** The Division of Information Technology (DoIT) requests approval to make a $2.777M acquisition of storage equipment and associated software to replace all three types of enterprise storage in use within DoIT. In order to preserve working capital, the University will enter a five-year lease for $555K per year. In comparison, previously the University's cost for storage was $397K annually, but that expense only included hardware/software licensing and maintenance, and did not invest in capital refresh. The annual lease cost of $555K will provide both hardware/software licensing and maintenance in addition to the acquisition cost for the hardware.

Replacement of storage is necessary because all three types of storage are past their "end-of-life" date, and in July two of the three will also be past their "end-of-support" date. This means that the manufacturer of the equipment will not provide, at any cost, software or hardware fixes when items break. DoIT currently relies on our maintenance contract every week to replace failed hard drives. This storage is where we store critical data and backups of our enterprise systems. DoIT has a strategic plan that involves moving a great deal of our applications and data to the cloud. Because of this, the long-term trend for our on-campus data needs should see declining total storage needs, which has been taken into account in this request.

When replaced, the new storage platforms will lower the cost of per-gigabyte storage by 70% while also allowing DoIT to pursue external revenue from institutions in the region who are already asking us to host their data. DoIT has already had to turn away contracts, but with the new storage we anticipate generating over $500K in external revenue (over the life of the lease) that can help offset the cost of providing for the University's data storage needs.

This order will be made using an existing Illinois Public Higher Education Cooperative pre-approved vendor.

**Funding:** Institutional – Local Funds, 41 UB58064

**Recommendation:** The University requests Board of Trustees approval of expenditure authority for FY18-22 as follows:

```
CDW-G – Vernon Hills, IL ................................................................. $2,800,000
```

Amount Approved for FY17 (EMC Maintenance): $397,000
SCHOOL OF NURSING AND HEALTH STUDIES
STUDY MATERIALS

Summary: The School of Nursing and Health Studies requests permission to establish an open order for study guides, practice tests, specialty exams and other materials for all Nursing students for the period of July 1, 2017 – June 30, 2021. The materials will provide the students with the tools necessary to prepare them for the NCLEX-RN exam. The NCLEX exam is the licensure exam all nursing students must pass after graduation to practice as a registered nurse. A program’s first-time NCLEX pass rate is considered by many to be the best single measure of a nursing program’s quality. Specific program completion rates and first-time pass rates are required by the program’s accrediting agency. Following a significant downward trend in its first-time NCLEX pass rate, the Nursing program began using this testing/study package. Since beginning use of these materials in 2013, the first-time NCLEX pass rate has improved markedly. These products, used in nursing programs throughout the United States, are used from the beginning to the end of each student’s program. Pricing remains consistent for each cohort through graduation. The order was advertised as a sole source in the Illinois Procurement Bulletin.

Funding: Income Funds, 04 MF15301

Recommendation: The University requests Board of Trustees approval of expenditure authority for FY18-FY21 as follows:

Elsevier - Houston, TX ................................................................. $450,000

Amount Approved yearly in President’s Report for:
FY17 $90,000
FY16 $85,000
FY15 $80,000
FY14 $80,000
FISCAL YEAR 2018 NIU FOUNDATION PROFESSIONAL SERVICES CONTRACT

Summary: The Northern Illinois University Foundation, an independent organization, operates to support the mission of Northern Illinois University through fundraising, asset management and related support activities. Among such activities, the Foundation coordinates and manages cultivation, solicitation, acknowledgment and receipting of all gifts; administrates, invests and disburses funds; maintains all constituent records; manages and coordinates communications with constituents; and performs alumni relations activities. The University and the Foundation annually enter into a contract which serves to outline the fundraising services and activities to be provided by the Foundation on behalf of the University each year. This contractual agreement is in accordance with the Legislative Audit Commission Guidelines.

The contract amount assessed is $630,052, which covers partial salaries and benefits for those “assigned employees” as well as a portion of programmatic services in accordance with contract obligations. The remaining portion of the salaries for those employees is paid from the General Revenue budget of the University.

Funding: Appropriated/Income Funds

Recommendation: The University requests Board of Trustees approval of a renewal order for the FY18 contract for the Northern Illinois University Foundation in the amount of $630,052.

Amount Approved for FY17: $630,052
REQUEST FOR DELETION OF DEGREE PROGRAM

All deletions of degree programs require the approval of the Board of Trustees. If the board approves the deletions, the university will report them in the Annual Listing of Changes sent to the Illinois Board of Higher Education in June 2017. The following requests for deletions of a degree within two colleges have received all of the required curricular approvals at the department, college, and university levels, and the concurrence of the provost.

Deletion of the Bachelor of General Studies (B.G.S) (only within the College of Education and the College of Visual and Performing Arts).

Description: The Bachelors of General Studies (B.G.S.) is a university-wide degree program that is utilized in many colleges. The university proposes to delete the B.G.S. program within the College of Education (COED) and the College of Visual and Performing Arts (CVPA).

Rationale: Due to a university-wide initiative stemming from Program Prioritization to streamline the use of the BGS degree, COED and CVPA are requesting to remove the BGS in these colleges and more efficiently utilize the B.S. Contract Major to address student need.

Recommendation: The Academic Affairs, Student Affairs and Personnel Committee endorsed this request and ask that the president forward it by means of the President’s Report to the Board of Trustees for approval at its meeting on June 15, 2017.
REQUEST FOR DELETION FOR EMPHASIS

Public university governing boards have the final authority to delete subdivisions of major programs including emphases. The request to remove this emphasis is brought to the Academic Affairs, Students Affairs and Personnel Committee of the Board of Trustees after receiving approval from curriculum committees at the department, college and university levels and the concurrence of the provost.

Deletion of Emphasis

Description: The university proposes to delete the emphasis in Dance Performance within the B.F.A. in Theatre Arts in the School of Theatre and Dance within the College of Visual and Performing Arts.

Rationale: The Board of Trustees and the Illinois Board of Higher Education recently approved an offering of a B.F.A. in Dance Performance by NIU. This degree will replace the need for an emphasis in Dance Performance in the B.F.A. in Theater Arts.

Recommendation: The Academic Affairs, Student Affairs and Personnel Committee endorsed this request and ask that the president forward it by means of the President’s Report to the Board of Trustees for approval at its meeting on June 15, 2017.
ORAL ENGLISH PROFICIENCY ANNUAL REPORT 2015-2016

The governing boards of Illinois public institutions are required by Public Act 84-1434 (110 ILCS 685/30-70) to take appropriate steps to ensure the oral English language proficiency of all individuals who provide classroom instruction. In order to comply with this statute, universities are expected to implement policies and practices that verify oral English language proficiency in the delivery of classroom instruction. It is further required by NIU Board of Trustees Regulations, Section I., F., that the university maintain a record of this compliance on behalf of the Board of Trustees.

Northern Illinois University has taken a series of steps to make certain that classroom instruction is not affected by lack of English proficiency. Graduate teaching assistants whose native language is not English, and who are engaged in oral instruction in the classroom, must have achieved a score of at least 50 on the nationally standardized Test of Spoken English (TSE), or its equivalent (unless the language of instruction is not English). The university offers assistance for instructors and faculty to improve their oral English proficiency beyond the minimum requirement. This is done through clinics in two departments: 1) the English as a Second Language (ESL) Clinic in the Department of English; and 2) the Speech, Language and Hearing Clinic in the Department of Allied Health and Communicative Disorders. These efforts have resulted in a decline in the number of student complaints related to oral English proficiency.

The oral English proficiency requirement of the State of Illinois is clearly communicated in several university publications, including the Student Handbook, the Undergraduate Catalog, and the Graduate Catalog. The university also takes advantage of its orientation programs and its university-wide orientation course (UNIV 101) to inform students about NIU’s policy on oral English proficiency. Included in these announcements of the policy is the procedure by which students can communicate any complaints.

All academic departments are asked annually to document student complaints regarding English proficiency and the corrective actions that were taken to remedy the problem. All student complaints are investigated and prompt action is taken as appropriate. Of the 48 departments that were requested to provide information on ESL, no complaints were received.

The departmental reports are kept on file in the Office of the Provost.
Northern Illinois University

**COMPLAINTS REGARDING ORAL ENGLISH COMMUNICATION OF INSTRUCTIONAL PERSONNEL**

**Academic Year 2015-2016**

**No complaints were reported**

<table>
<thead>
<tr>
<th>Complaint Number</th>
<th>Departmental Unit</th>
<th>Professional Status of Instructional Person</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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**Recommendation:** The University recommends that the Academic Affairs, Student Affairs and Personnel Committee accept the annual report of the University on its compliance with Public Act 84-1434 and ask that the President forward it by means of correspondence to members of the Board of Trustees at its meeting on June 15, 2017.
### RECOMMENDATIONS FOR FACULTY PROMOTIONS, TENURE, AND PROMOTIONS WITH TENURE FOR 2017-2018

<table>
<thead>
<tr>
<th>NAME</th>
<th>COLLEGE/ DEPARTMENT/ SCHOOL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Promotion from Associate Professor to Professor</strong></td>
<td></td>
</tr>
<tr>
<td>Walker Ashley</td>
<td>Geography</td>
</tr>
<tr>
<td>Abu Bah</td>
<td>Sociology</td>
</tr>
<tr>
<td>Gregory Beyer</td>
<td>Music</td>
</tr>
<tr>
<td>King Chung</td>
<td>Allied Health and Communicative Disorders</td>
</tr>
<tr>
<td>Susan Deskis</td>
<td>English</td>
</tr>
<tr>
<td>Mary Beth Henning</td>
<td>Curriculum and Instruction (Literacy and Elementary Education)</td>
</tr>
<tr>
<td>Trude Jacobsen</td>
<td>History</td>
</tr>
<tr>
<td>Joanna Kot</td>
<td>Foreign Languages and Literatures</td>
</tr>
<tr>
<td>John Novak</td>
<td>Music</td>
</tr>
<tr>
<td>Michael Papka</td>
<td>Computer Science</td>
</tr>
<tr>
<td>Devaki Rau</td>
<td>Management</td>
</tr>
<tr>
<td>Mark Rosenbaum</td>
<td>Early Marketing</td>
</tr>
<tr>
<td>Sahin Sahinoglu</td>
<td>Theatre and Dance</td>
</tr>
<tr>
<td>Brian Sandberg</td>
<td>7/1/17 History</td>
</tr>
<tr>
<td>Scot Schraufnagel</td>
<td>Political Science</td>
</tr>
<tr>
<td>David Schroeder</td>
<td>Early Technology</td>
</tr>
<tr>
<td>Eui-kyung Shin</td>
<td>Curriculum and Instruction (Literacy and Elementary Education)</td>
</tr>
<tr>
<td>George Slotsve</td>
<td>Economics</td>
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<tr>
<td>Diana Swanson</td>
<td>English</td>
</tr>
<tr>
<td>Douglas Wallace</td>
<td>Psychology</td>
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<tr>
<td>Tao Xu</td>
<td>Early Chemistry and Biochemistry</td>
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<tr>
<td>Jie Zhou</td>
<td>Computer Science</td>
</tr>
<tr>
<td>Lei Zhou</td>
<td>Finance</td>
</tr>
<tr>
<td><strong>Tenure and Promotion from Assistant Professor to Associate Professor</strong></td>
<td></td>
</tr>
<tr>
<td>Mary Abendroth</td>
<td>Nursing</td>
</tr>
<tr>
<td>Melissa Adams-Campbell</td>
<td>English</td>
</tr>
<tr>
<td>Larissa Barber</td>
<td>Psychology</td>
</tr>
<tr>
<td>Sheila Barrett</td>
<td>Health Studies</td>
</tr>
<tr>
<td>Andy Bruno</td>
<td>History</td>
</tr>
<tr>
<td>Meg (Ai-Ru) Cheng</td>
<td>Economics</td>
</tr>
<tr>
<td>April Clark</td>
<td>Political Science</td>
</tr>
<tr>
<td>Timothy Crowley</td>
<td>English</td>
</tr>
</tbody>
</table>
Tenure and Promotion from Associate Professor to Professor

- Vishnu Zutshi: Tenure and early promotion in Physics

Tenure at Associate Professor

- Anita Maddali: College of Law
- Amy Widman: College of Law

Hired as Associate Professor with Tenure

- Clayton Camic: August 16 in Kinesiology and Physical Education
- Barbara Gonzalez: July 16 in Mathematical Sciences (Statistics Chair)
- Christopher Einolf: July 1 in Sociology (Non-Governmental Organizational Leadership and Development Director)

- Christina Abreu: July 1 in History (Latino and Latin American Studies Director)
- Jean Sawyer: August 16 in Allied Health and Communicative Disorders

Hired as Professor with Tenure

- Frederick Barnhart: July 1 in Library Science (University Libraries Dean)

Recommendation: The Academic Affairs, Student Affairs and Personnel Committee endorsed this request and ask that the President forward it by means of the President's Report to the Board of Trustees for approval at its meeting on June 15, 2017.
QUARTERLY FINANCIAL SUMMARY
AS OF MARCH 31, 2017

Background Information: In an effort to provide more frequent information regarding the university’s financial position, the university has prepared the third quarter financial summary to the Board of Trustees.

EXECUTIVE SUMMARY

Year-To-Date Financial Results:

Revenue Components - there are small unfavorable variances to budget in Tuition & Fees and Rental & Room Income. The primary reason for these budget variances is the mix and level of student enrollment. We are also representing a $12.3M variance in our State of Illinois Appropriation. It’s important to note that this fourth quarter projection includes a $12M funding provision for operating expenses based on a recent budget bill circulating through the State Legislature. This bill is described as a “Life Line Budget” for the second half of FY17.

Expense Components - the University has maintained an aggressive stance on expense control throughout FY17. Tighter controls and evaluation of purchases through a mission critical filter has led to favorable variances in Personnel Services ($5.4M), Commodities ($1.3M), and Equipment & Library Materials ($3.2M). Scholarships expense is above budget ($5.5M) and requires further investigation.

Net Revenue - The full year projection indicates an unfavorable variance ($16.2M) to the FY17 Budget.

Prior Year Financial Results:

Revenue Components - A decline in enrollment continues to impact our Tuition & Fees and Rental & Room Income. The State of Illinois appropriation is favorable to prior year. However, this is based entirely on the timing of the prior year funding and the planning assumption mentioned above regarding receipt of $12M for the back half of FY17.

Expense Components - Current projections suggest improvement in year over year operating expenses by approximately $15M. Favorable variances are noted in Contractual Services ($4.1M), Scholarships ($5.1M), and Capital Repairs, Debt Service and All Other ($2.4M). These results demonstrate management’s ongoing leadership on developing strategies that will control expenses and contribute to long term financial sustainability.

Net Revenue - The full year projection shows a modest improvement ($12.5M) compared to FY16.

Future Outlook (balance of FY17):

NIU remains optimistic that the State Legislature will approve legislation that provides additional operating funds and MAP funding for the second half of FY17. The University will continue efforts to enhance brand awareness, develop strategies to grow revenue and effectively manage the expense base. In the aggregate, our projections suggest sufficient cash flow to manage through FY17.

Following is a financial summary of the university's operations as of the end of March FY17 and a comparison perspective to March of FY16.
## University All Funds Comparison
As of March 31, 2017

### Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>Third Quarter</th>
<th>Fourth Quarter</th>
<th>Full Year</th>
<th>Annual Budget</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>YTD Actuals</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition &amp; Student Fees</td>
<td>$181,969</td>
<td>$3,987</td>
<td>$185,956</td>
<td>$187,858</td>
<td>$(1,902)</td>
</tr>
<tr>
<td>Gifts, Grants, &amp; Contracts</td>
<td>$47,298</td>
<td>$9,170</td>
<td>$56,468</td>
<td>$58,000</td>
<td>$(1,532)</td>
</tr>
<tr>
<td>Other Fees and Fines</td>
<td>$6,615</td>
<td>$1,601</td>
<td>$8,216</td>
<td>$8,352</td>
<td>$(136)</td>
</tr>
<tr>
<td>Sales</td>
<td>$31,307</td>
<td>$6,963</td>
<td>$38,270</td>
<td>$40,667</td>
<td>$(2,397)</td>
</tr>
<tr>
<td>Rental &amp; Room Income</td>
<td>$30,225</td>
<td>$1,412</td>
<td>$31,637</td>
<td>$35,177</td>
<td>$(3,540)</td>
</tr>
<tr>
<td>Gate Receipts &amp; Commissions</td>
<td>$3,473</td>
<td>$105</td>
<td>$3,577</td>
<td>$4,893</td>
<td>$(1,316)</td>
</tr>
<tr>
<td>Miscellaneous &amp; Investment Income</td>
<td>$5,061</td>
<td>$2,603</td>
<td>$7,664</td>
<td>$9,681</td>
<td>$(2,017)</td>
</tr>
<tr>
<td>State of Illinois</td>
<td>$48,225</td>
<td>$12,349</td>
<td>$60,574</td>
<td>$72,910</td>
<td>$(12,337)</td>
</tr>
<tr>
<td>Capital Reserve Contributions &amp; Other Transfers</td>
<td>$1,415</td>
<td>-</td>
<td>$1,415</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>Total Revenue &amp; Transfers</strong></td>
<td>$355,586</td>
<td>$38,190</td>
<td>$393,776</td>
<td>$417,538</td>
<td>$(23,763)</td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Third Quarter</th>
<th>Fourth Quarter</th>
<th>Full Year</th>
<th>Annual Budget</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>YTD Actuals</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Cost of Goods Sold</td>
<td>$7,533</td>
<td>$1,768</td>
<td>$9,302</td>
<td>$10,845</td>
<td>$(1,543)</td>
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<tr>
<td>Personnel Services</td>
<td>$166,835</td>
<td>$51,528</td>
<td>$218,363</td>
<td>$223,795</td>
<td>$(5,432)</td>
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<tr>
<td>Contractual Services</td>
<td>$62,169</td>
<td>$15,221</td>
<td>$77,390</td>
<td>$77,390</td>
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<tr>
<td>Commodities</td>
<td>$4,802</td>
<td>$1,555</td>
<td>$6,357</td>
<td>$7,654</td>
<td>$(1,297)</td>
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<tr>
<td>Travel</td>
<td>$3,050</td>
<td>$1,057</td>
<td>$4,363</td>
<td>$4,721</td>
<td>$(358)</td>
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<tr>
<td>Automotive</td>
<td>$1,039</td>
<td>$279</td>
<td>$1,318</td>
<td>$1,219</td>
<td>99</td>
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<td>Scholarships</td>
<td>$46,963</td>
<td>$1,678</td>
<td>$48,640</td>
<td>$43,178</td>
<td>$5,462</td>
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<tr>
<td>Telecommunications</td>
<td>$211</td>
<td>$67</td>
<td>$278</td>
<td>$1,632</td>
<td>$(1,354)</td>
</tr>
<tr>
<td>Equipment &amp; Library Materials</td>
<td>$5,189</td>
<td>$986</td>
<td>$6,175</td>
<td>$9,358</td>
<td>$(3,183)</td>
</tr>
<tr>
<td>Capital Repairs, Debt Service &amp; All Other</td>
<td>$11,787</td>
<td>$26,844</td>
<td>$38,632</td>
<td>$38,632</td>
<td>0</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>$309,833</td>
<td>$100,984</td>
<td>$410,818</td>
<td>$418,424</td>
<td>$(7,606)</td>
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</table>

### Net Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>Third Quarter</th>
<th>Fourth Quarter</th>
<th>Full Year</th>
<th>Annual Budget</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>YTD Actuals</strong></td>
<td>$45,753</td>
<td>$(62,794)</td>
<td>$(17,042)</td>
<td>$(886)</td>
<td>$(16,156)</td>
</tr>
<tr>
<td><strong>Prior Year</strong></td>
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<td></td>
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</tr>
<tr>
<td><strong>YTD Actuals</strong></td>
<td>$193,779</td>
<td>$(11,810)</td>
<td>$198,025</td>
<td>$198,025</td>
<td>$(12,069)</td>
</tr>
<tr>
<td><strong>Variance</strong></td>
<td>$49,531</td>
<td>$(2,233)</td>
<td>$59,134</td>
<td>$59,134</td>
<td>$(2,666)</td>
</tr>
<tr>
<td><strong>YTD Actuals</strong></td>
<td>$7,178</td>
<td>$(563)</td>
<td>$8,915</td>
<td>$8,915</td>
<td>$(699)</td>
</tr>
<tr>
<td><strong>Variance</strong></td>
<td>$32,428</td>
<td>$(1,121)</td>
<td>$39,640</td>
<td>$39,640</td>
<td>$(1,370)</td>
</tr>
<tr>
<td><strong>YTD Actuals</strong></td>
<td>$33,082</td>
<td>$(2,857)</td>
<td>$34,908</td>
<td>$34,908</td>
<td>$(2,990)</td>
</tr>
<tr>
<td><strong>Variance</strong></td>
<td>$4,183</td>
<td>$(710)</td>
<td>$4,309</td>
<td>$4,309</td>
<td>$(732)</td>
</tr>
<tr>
<td><strong>YTD Actuals</strong></td>
<td>$7,563</td>
<td>$(2,502)</td>
<td>$11,453</td>
<td>$11,453</td>
<td>$(3,789)</td>
</tr>
<tr>
<td><strong>Variance</strong></td>
<td>$90</td>
<td>$48,134</td>
<td>$26,424</td>
<td>$26,424</td>
<td>$34,149</td>
</tr>
<tr>
<td><strong>Total Revenue &amp; Transfers</strong></td>
<td>$318,120</td>
<td>$37,466</td>
<td>$372,591</td>
<td>$372,591</td>
<td>$(21,185)</td>
</tr>
</tbody>
</table>
**Fund Codes and Definitions**

1. **02 Funds**
   a. Consists of:
      1) General Revenue Funds - Fiscal year state appropriation
      2) University Income Funds - Tuition and fees (i.e. academic program enhancement surcharge, campus improvement fee, financial guidelines program fees, application fee, graduation fee)
   b. To be used to support the academic mission of the university as well as for student career success both directly and indirectly.

2. **04 Funds (Restricted)**
   a. Consists of: University Income Funds – Class Fees for materials/laboratory/field trips.
   b. To be used in support of the class that the fee was approved and in the manner for which the fee was approved.

3. **29-33 Funds (Restricted)**
   a. Consists of: Revenue Bond Operations/Replacement/Reserve Funds – Funds derived from entities whose facilities were paid for via the sale of bonds such as: student fees plus revenues from the operations of residence halls/apartments (food, board, laundry), HSC/Campus Life (bookstore, food service, hotel), Field House/Recreation Center (fees and rental), Parking (usage fees and fines), Stadium/Convocation Center/BAVC (rental, events, food sales)
   b. To be used in support of the auxiliary system facilities and operations. This includes general university operations to the extent that they support the auxiliary system.

4. **41 Funds**
   a. Consists of:
      1. Auxiliary Enterprises Funds - Generated and supported through the activities of the enterprise or student fees dedicated to those enterprises such as: Health Service, Intercollegiate Athletics, Student Contract Busing, and University Press
      2. Local Funds – Activities that are considered more public service in nature such as: Non-credit programs, Student activity fees (clubs (fencing)/organizations (CAB)), Regional Centers (Rockford, Naperville, Hoffman Estates), Conferences/Workshops, Indirect Cost, SSRI/Governmental Studies, Camps, Study Abroad Programs
   b. To be used to support student career success through activities that broaden the student experience and provide opportunities beyond the traditional classroom environment.

5. **44 Funds (Restricted)**
   a. Consists of: Gifts, Grants & Contracts - Funds managed for specific purposes as defined by the granting agency including federal, state, and private entities
   b. To be used for the specific purpose that the grant was awarded and within the guidelines of the grant.

6. **55 Funds (Restricted)**
   a. Consists of: Local Funds - Foundation Support
   b. To be used for payroll costs in support of the academic mission of the university
PERIODIC REPORT ON INVESTMENTS
FOR PERIOD JULY 1, 2016 THROUGH MARCH 31, 2017

In accordance with the approved University Investment and Cash Management policy, this report on investments is submitted at the end of each calendar quarter to the Board of Trustees. The following schedules are included with this report:

- Investment Holdings Summary as of March 31, 2017
- Investment Earnings by Type and Duration for the nine months ending March 31, 2017

Treasury Operations reports University cash and investments in two categories, Local and Project Funds. Local Funds consist of monies used for daily operations as well as funds held in reserve. Project Funds are restricted in their use based on the associated bond covenant(s).

Due to the uncertainty of future State appropriations and the need to ensure funds are highly liquid to sustain operations, investments proceeds from maturities and calls were deposited into an interest-bearing cash account rather than reinvested in long-term securities. The decrease in the Local Fund portfolio since second quarter is a result of using available cash for operations.

Within the Project Funds portfolio, investment of funds is limited to the money market fund established when the bonds were issued and US Treasury notes. During quarter three some money market funds were converted into US Treasury at a higher yield with maturities that coincide with anticipated project timeline.

Proactive actions taken by University leadership to reduce costs, identify new revenue streams, assess programmatic offerings, allocate scarce resources toward mission critical activities, and reengineer processes to yield efficient operations have partially mitigated the volatility in cash flow amid the State’s reduction of over $120M in general appropriations during a two-year budget impasse. Investment holdings are summarized in the attached report. In addition, the Federal Reserve raised its benchmark rate this quarter and left its plan for two more rate hikes this year essentially unchanged. The increases in the overnight lending rate may translate into higher yield rates for the University.

The attached earnings report shows interest income and rates of return for Local and Project Funds investments. The annualized rates of return are calculated using income earnings and average daily balances. The University's average annualized rate of return at December 31, 2016 was .56%. At March 31, 2017, it was .61%.

It is anticipated that the University's unrestricted cash and investment balances will continue to shrink should the State not provide any additional funding for FY17. Reserves may need to be utilized, and the lack of interest income will further strain cash inflows. To endure the State budget impasse, Treasury Operations will continue to monitor the external and internal environments and apply cash management strategies that maximize return while meeting cash flow demands.
**Investment Holdings Summary**

**March 31, 2017**

For Fiscal Year 2017

<table>
<thead>
<tr>
<th>Investment Type</th>
<th>Purch Price/ Ending Bal</th>
<th>Book Value</th>
<th>Market Value</th>
<th>Percent of Portfolio</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Agency Notes:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Funds</td>
<td>$ 33,742,135</td>
<td>$ 33,739,928</td>
<td>$ 33,660,703</td>
<td>23.60%</td>
</tr>
<tr>
<td>Interest Bearing Cash Accounts:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Funds</td>
<td>$ 24,629,565</td>
<td>$ 24,629,565</td>
<td>$ 24,629,565</td>
<td></td>
</tr>
<tr>
<td>Project Funds</td>
<td>$ 375,761</td>
<td>$ 375,761</td>
<td>$ 375,761</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$ 25,005,326</td>
<td>$ 25,005,326</td>
<td>$ 25,005,326</td>
<td>17.53%</td>
</tr>
<tr>
<td>Money Markets:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Funds</td>
<td>$ 38,222,587</td>
<td>$ 38,222,587</td>
<td>$ 38,222,587</td>
<td></td>
</tr>
<tr>
<td>Project Funds</td>
<td>$ 6,772,135</td>
<td>$ 6,772,135</td>
<td>$ 6,772,135</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$ 44,994,722</td>
<td>$ 44,994,722</td>
<td>$ 44,994,722</td>
<td>31.54%</td>
</tr>
<tr>
<td>US Treasury Notes/Bills:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Funds</td>
<td>$ 18,557,876</td>
<td>$ 18,546,431</td>
<td>$ 18,490,857</td>
<td></td>
</tr>
<tr>
<td>Project Funds</td>
<td>$ 20,540,517</td>
<td>$ 20,516,782</td>
<td>$ 20,503,040</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$ 39,098,393</td>
<td>$ 39,063,213</td>
<td>$ 38,993,897</td>
<td>27.33%</td>
</tr>
<tr>
<td><strong>Total Investment Holdings</strong></td>
<td>$ 142,840,576</td>
<td>$ 142,803,189</td>
<td>$ 142,654,648</td>
<td>100.00%</td>
</tr>
<tr>
<td><strong>Previous Year Holdings</strong></td>
<td>$ 163,677,076</td>
<td>$ 163,738,719</td>
<td>$ 163,890,248</td>
<td></td>
</tr>
</tbody>
</table>
## NORTHERN ILLINOIS UNIVERSITY

**INVESTMENT EARNINGS BY TYPE AND DURATION**

For Fiscal Year 2017

July 1, 2016 - March 31, 2017

<table>
<thead>
<tr>
<th>March 31 Ending Balance</th>
<th>Average Daily Investment Balance</th>
<th>Percent of Portfolio</th>
<th>Income Earned</th>
<th>Annualized Rate of Return</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Short-Term Investment Accounts</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Illinois Funds</td>
<td>$38,222,587</td>
<td>$49,780,695</td>
<td>30.04%</td>
<td>$176,740</td>
</tr>
<tr>
<td>Investment Accounts - Financial Institutions</td>
<td>$24,629,565</td>
<td>$34,558,688</td>
<td>20.86%</td>
<td>$151,679</td>
</tr>
<tr>
<td>Investment Accounts - Project Funds</td>
<td>$7,147,896</td>
<td>$15,822,163</td>
<td>9.55%</td>
<td>$4,696</td>
</tr>
<tr>
<td><strong>ST Investment Accounts Total</strong></td>
<td>$70,000,048</td>
<td>$100,161,546</td>
<td>60.45%</td>
<td>$333,115</td>
</tr>
<tr>
<td><strong>ST Investment Accounts Average Yield</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fixed Income Securities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Funds</td>
<td>$52,300,011</td>
<td>$53,644,259</td>
<td>32.38%</td>
<td>$351,457</td>
</tr>
<tr>
<td>Project Funds</td>
<td>$20,540,517</td>
<td>$11,877,121</td>
<td>7.17%</td>
<td>$73,709</td>
</tr>
<tr>
<td><strong>Fixed Income Securities Total</strong></td>
<td>$72,840,528</td>
<td>$65,521,380</td>
<td>39.55%</td>
<td>$425,166</td>
</tr>
<tr>
<td><strong>Fixed Income Securities Average Yield</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>COMBINED TOTAL</strong></td>
<td>$142,840,576</td>
<td>$165,682,926</td>
<td>100.00%</td>
<td>$758,281</td>
</tr>
</tbody>
</table>

**AVERAGE ANNUALIZED RATE OF RETURN** 0.61%
QUARTERLY SUMMARY REPORT OF TRANSACTIONS IN EXCESS OF $100,000
FOR THE PERIOD JANUARY 1, 2017 TO MARCH 31, 2017

<table>
<thead>
<tr>
<th>Purchase Amount</th>
<th>No. of Transactions</th>
<th>Appropriated</th>
<th>Non-Appropriated</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Over $100,000</td>
<td>14</td>
<td>$435,000</td>
<td>$1,430,225.00</td>
<td>$1,865,225.00</td>
</tr>
</tbody>
</table>

TRANSACTIONS DETAIL:

Purchases:

1. The College of Business MBA Program requested permission to issue an order for travel services for the Spring 2017 International trip to Barcelona, Spain, and Paris, France, during the period March 18 - 26, 2017. Services included airfare, lodging, coach arrangements, cultural event, etc. for 30 to 35 participants. The trip focus was for students to gain a better understanding about global business. Pricing was based on a Request for Proposal that was opened on December 8, 2016. The award was being advertised on the Illinois Procurement Bulletin. FY17 (Travelex International, Hoffman Estates, IL) 130,000

2. An amendment was required to increase an order for the planning and presentation of OSHA courses to be taught during the period October 1, 2016 through September 30, 2017. Original approval was given on August 12, 2016. This order was exempt from the Illinois Procurement Code, according to Section 30 ILCS 500/1-10(b)(8) [providing non-credit educational service]. FY17 (Construction Safety Council, Hillside, IL) Original amount $50,000, not previously reported in quarterly reports; amendment amount $195,000 245,000

3. The Division of Information Technology requested the purchase of the Illinois Century Network for 10 Gig NIU Internet connectivity during the period September 1, 2016 - June 30, 2017. NIU and NIUNet ISP Services continue to increase the need for Internet bandwidth. Internet services are a critical function to the University as more applications are pushed out to cloud services increasing the demand for off campus access resources. This request was to increase the bandwidth of internet services by 10Gig through the State of Illinois Central Management System using the Illinois Century Network's existing IGA that NIU has with CMS. Costs for this link were funded through a 41 account where a majority of the revenue comes from outside services. To offset costs for this link, NIU decommissioned another 1 Gig ISP service currently funded at $37,200/year. This order was exempt from advertisement on the Illinois Procurement Bulletin because the vendor is a governmental agency. FY17 (Central Management Services, Chicago, IL) 160,000
4. Transportation Services requested permission to purchase four new 2017 Transit Cargo Vans to handle the needs of campus departments. The trade-in values for five old NIU vehicles have been accounted for in the approval amount. This purchase was exempt from advertising on the Illinois Procurement Bulletin because State Contract #PSD4018029 is being utilized. FY17 (Landmark Ford, Springfield, IL) $102,301

5. The Division of Information Technology’s Integrated Media Technologies department requested permission to issue a Fiscal Year 2018 open order for support, maintenance and software upgrades as needed for the digital press provided as a result of the opening of RFP #TEM82301. This digital press is used for the production of university mainframe output, including payroll, year-end tax documents and student tuition billing. The intent to award this contract as a sole source was advertised in the Illinois Procurement Bulletin. FY17 (Xerox Corporation, Schaumburg, IL) $106,800

6. The Office of the President requested permission to enter into a contract for executive search firm services for executive leadership search services. The selected firm has been awarded by IPHEC for these services and this transaction was therefore exempt from Illinois Procurement Bulletin posting. FY17 (Witt/Kieffer, Oak Brook, IL) $200,000*

7. An amendment was required to increase the open order used to obtain chemicals and laboratory supplies for the Department of Chemistry and Biochemistry during Fiscal Year 2017. Original President’s approval was received on June 17, 2016, and the first amendment was approved on January 13, 2017. This order was exempt from advertising on the Illinois Procurement Bulletin because the vendor is a pre-approved IPHEC vendor. FY17 (Fisher Scientific, Hanover Park, IL) Original amount $98,000, not previously reported; amendment amount $17,000 $115,000*

8. An amendment was required to cover the final invoice for four new 2017 Transit Cargo Vans being purchased to handle the needs of campus departments. The trade-in values for five old NIU vehicles have been accounted for in the approval amount. Original President’s approval was received on February 3, 2017. This purchase was exempt from advertising on the Illinois Procurement Bulletin because State Contract #PSD4018029 is being utilized. FY17 (Landmark Ford, Springfield, IL) Original amount $102,301 (see item #4); amendment amount $2,699 $2,699

9. Intercollegiate Athletics/Administration requested permission to issue an order for Mid American Conference 2016-2017 officials payments for men’s and women’s basketball ($117,600 men’s and $53,400 women’s). Per the conference operating code, payments for men’s and women’s basketball officials will be paid by the league office and invoiced. The intent to award this contract as a sole source was advertised in the Illinois Procurement Bulletin. FY17 (Mid American Conference, Cleveland, OH) $171,000

10. Intercollegiate Athletics/Administration requested permission to issue an order for Mid American Conference 2016 payments for football officiating. Per the conference operating code, payments for football officials will be paid by the league office and invoiced. The intent to award this contract as a sole source was advertised in the Illinois Procurement Bulletin. FY17 (Mid American Conference, Cleveland, OH) $112,775
11. An amendment was required to increase the purchase order for a five-year contract for an electronic ticketing system for issuing tickets for the various venues at Northern Illinois University. The original five-year contract covered from FY 2013-2017. Additional costs for credit card processing and small convenience charges generated when Huskie season ticket holders use the system to purchase tickets online require an increase to cover the amount due. Original President’s approval was received on March 30, 2012 and the first amendment was approved on February 8, 2013. This change order was advertised on the Illinois Procurement Bulletin and has been waived by the PPB. FY17 (Ticketmaster LLC, Chicago, IL) Original amount 191,650 previously reported; amendment amount $8,350

12. The Division of Information Technology requested the purchase of voice trunking services, local and domestic long distance service, inbound toll free service, and associated fees and taxes during the period April 1, 2017 – March 31, 2018. This purchase was to continue service while NIU goes through the RFP evaluation process for a new telephony solution. The intent to award this contract as a sole source has been advertised in the Illinois Procurement Bulletin, Sole Source # CAB022817. FY17 (Frontier North, Sycamore, IL) 245,000
**Capital Improvement Projects:**

1. College of Law and Law Library occupy nearly 47,000 gross square feet located on three levels of Swen Parson Hall. This year the College is scheduled for re-accreditation by the American Bar Association, a process that occurs every eight years. The site/facilities review and evaluation portion of the process is scheduled to begin in March 2017. In preparation for this evaluation, a facilities review was conducted and a list was compiled, consisting mainly of minor updating and repair of damaged items, such as; repairs to painted wall and ceiling surfaces, repair areas of damaged or missing acoustic ceiling tile, replace worn and damaged carpet flooring, replace cracked windows, and worn window treatments. These updates will be initiated and completed as schedules and man power is available. The work list and estimated budget may need to be adjusted based on the ABA’s site/facilities review and evaluation. Work will be completed by a combination of outside contractors and in-house workforce under the coordination of a NIU project manager.

   120,000*

2. The AnywherePrints Program initiated by the Department of Information Technology is anticipated to achieve cost-savings for each university department. The program will reduce the number and types of print devices currently in use throughout campus, reducing IT support costs and supplies. In addition, the program will replace unmanaged, individual printers and copiers with new centrally managed devices. The devices have improved reliability are, integrated and programed for full internet and wireless connectivity, and fully capable of allowing all users to monitor, control, and carefully manage their print and copy usage. This will ultimately reduce print volume resulting in cost savings.

   This project provides the necessary new electrical power and data infrastructure support for the installation of new printer/copiers to implement the AnywherePrints program. Initially DoIT has identified thirteen buildings that will require new or adjustment of existing electrical power and/or data infrastructure:
   - Academic Advising
   - Adams Hall
   - Faraday Hall
   - Gabel Hall
   - Graham Hall
   - LaTourette Hall
   - Montgomery Hall
   - Psychology/Computer Science
   - Reavis Hall
   - Still Hall
   - Still Gym
   - Watson Hall
   - Wirtz Hall

   When fully implemented AnywherePrints program will provide improved printing for the entire campus. Estimated project costs noted below reflect both facility modification work and DoIT wiring/equipment installation and anticipated costs associated with direct support efforts. Work will be completed by a combination of qualified contractors and in-house workforce under the coordination of NIU project managers.

   146,300

*Appropriated Income Funds
FACILITIES UPDATE

Briefing presented at the meeting.
SEMI-ANNUAL PROGRESS REPORT OF ACTIVE CAPITAL PROJECTS
WITH A BUDGET OVER $100,000

All projects listed herein were previously approved by the Board of Trustees or the President and are currently in process. The Authorization Date is identified for all NIU-funded projects; the fiscal year is identified for all CDB-funded projects. Status reports are provided on any project, regardless of initiation date, until all work has been completed and all payments have been made.

CAPITAL DEVELOPMENT BOARD PROJECTS

I. Projects in the Planning Phase

N/A

II. Projects in the Design Phase

N/A

III. Projects in the Construction Phase

A. Remodeling and Rehabilitation

1. Stevens Building - Addition & Renovation

   Total Project Budget: $37,300,135 (estimated)
   Source of Funding: FY2010 - CDB Amended FY2017
                      FY2017 - NIU Appropriated Funds
   Architect/Engineer: PSA Dewberry/BCA - Elgin

   Status: On June 30, 2016 the State Legislature passed a ‘stop gap budget’ which reappropriated funding for the project. On July 21, 2016 the CDB lifted the stop work order, and directed the Contractor to inspect the project to identify the extent of damage that may have been caused by the construction inactivity since June 30, 2015. Construction work at the site resumed in late November and is currently approximately 65% completed. The project is projected to be substantially complete by late fall 2017.
NORTHERN ILLINOIS UNIVERSITY PROJECTS

I. Projects in the Planning Phase

A. Remodeling and Rehabilitation

1. Holmes Student Center / Neptune Complex Redevelopment Plans
   Total Project Budget: $1,500,000
   Source of Funding: Bond Series 2010 Project
   Authorization Date: June 2014
   Architect/Engineer: Dewberry - Peoria (Holmes)
   Design Organization – Chicago (Neptune)

   Status: Master planning work has been completed for both Holmes Student Center and Neptune Complex. The consultants have completed or are working on completing the remaining tasks that will facilitate the start of the renovation phase. Final payments for the planning work are in process.

2. Stevenson and Grant Residence Halls - Building Envelope Repairs
   Total Project Budget: $525,000
   Source of Funding: Institutional - Bond Reserves
   Authorization Date: December 2016
   Architect/Engineer: TBD

   Status: An assessment of the existing building envelope systems (exterior walls) which include precast concrete, aluminum curtain wall and masonry wall systems will provide a reliable cost estimate and detailed specifications for repair. The University is preparing to contract with a qualified Architectural/Engineering firm to provide the assessment and design.

3. Holmes Student Center Hotel Tower - Building Envelope Repairs
   Total Project Budget: $250,000
   Source of Funding: Institutional - Bond Reserves
   Authorization Date: December 2016
   Architect/Engineer: TBD

   Status: An assessment of the existing building envelope systems (exterior walls) which include aluminum curtain wall, and masonry wall systems will provide a reliable cost estimate and detailed specifications for repair. The University is preparing to contract with a qualified Architectural/Engineering firm to provide the assessment and design.

B. Site and Utilities

1. DeKalb Campus - East and West Heating Plant Boiler Assessment
   Total Project Budget: $700,000
   Source of Funding: Institutional - Bond Reserves
   Authorization Date: March 2016
   Architect/Engineer: Wills Burke Kelsey - Elgin
   Stanley Consultants - Chicago
**Status:** The budget above was for the assessment of the existing campus heating system; to determine the priority and sequence of renovation/replacement investments; to ensure the most cost/energy efficient and reliable heating system for the long term. The A/E has completed the investigation, assessment, and provided the final report. Final payments for the assessment are in process.

II. Projects in the Design Phase

A. Remodeling and Rehabilitation

1. **Stevenson Towers A & D - Roof Replacement**
   - **Total Project Budget:** $625,000
   - **Source of Funding:** Institutional - Bond Reserve Funds
   - **Authorization Date:** March 2016
   - **Architect/Engineer:** TBD

   **Status:** Project design is scheduled for early summer 2017. Construction work is planned and scheduled to take advantage of semester break and summer schedules.

2. **Holmes Student Center - Phase I Redevelopment**
   - **Total Project Budget:** $20,000,000
   - **Source of Funding:** Bond Series 2010 Project
   - **Authorization Date:** June 2016
   - **Architect/Engineer:** Dewberry - Peoria

   **Status:** IBHE approval for Phase I Redevelopment project was granted on September 27, 2016. The University successfully completed the Qualification Based Selection process and the Consulting A/E Contracts. The University will provide regular updates to the Board as the design work progresses.

3. **Stevenson Towers B & C - Roof Replacement**
   - **Total Project Budget:** $625,000
   - **Source of Funding:** Institutional - Bond Reserve Funds
   - **Authorization Date:** September 2016
   - **Architect/Engineer:** TBD

   **Status:** Project design is scheduled for early summer 2017. Construction work is planned to take advantage of semester break and summer schedules.

4. **Neptune Complex Upgrade**
   - **Total Project Budget:** $5,400,000
   - **Source of Funding:** Bond Series 2010 Project
   - **Authorization Date:** March 2017
   - **Architect/Engineer:** Cordogan Clark - Aurora
   - **NIU A/E Services**

   **Status:** Project prioritization and design work is in process with University staff. The University has contracted with a qualified Architectural/Engineering firm to provide design and construction document phases for the renovation work.
B. Site and Utilities

1. Naperville Parking Lot Reconstruction - Phase II
   - **Total Project Budget:** $1,215,000
   - **Source of Funding:** Local Funds - NIU Naperville Operations
   - **Authorization Date:** September 2015
   - **Architect/Engineer:** Engineering Resource Associates, Inc. - Warrenville

   **Status:** Phase II Design Work has been temporarily delayed due to cash flow concerns. Once the overall University budget is stabilized, the project is expected to be completed in 24 months.

2. DeKalb Campus – Lucinda Avenue Realignment
   - **Total Project Budget:** $440,000
   - **Source of Funding:** Bond series 2010 Funds - $222,285
     Federal Highway Grant Funds - $217,715
   - **Authorization Date:** March 2016
   - **Architect/Engineer:** TBD

   **Status:** State of Illinois Department of Transportation will administer this project. The selection process for the civil engineer for Phase I and Phase II engineering design will begin in late spring 2017.

III. Projects in the Construction Phase

A. Remodeling and Rehabilitation

1. DeKalb Campus - Campus Alerting System Phase IV
   - **Total Project Budget:** $1,250,000
   - **Source of Funding:** Appropriated Funds
   - **Authorization Date:** March 2013
   - **Architect/Engineer:** NIU A/E Services

   **Status:** This project encompasses the final phase of the campus alert system. The work is approximately 70% complete. The construction work will be planned and scheduled to take advantage of semester breaks, weekends, and summer schedules. Project has been temporarily delayed due to cash flow considerations. Once the overall University budget is stabilized, the project is expected to be completed in 18 months.

2. Montgomery & Psych/Computer Science – Animal Facilities Renovation
   - **Total Project Budget:** $3,476,535 (estimated)
   - **Source of Funding:** Institutional - Local Funds
     Performance Contract Phase 11A - Financed
   - **Authorization Date:** September 2014
   - **Architect/Engineer:** NIU A/E Services

   **Status:** Montgomery Hall renovation of HVAC system is complete. Psych/Computer Science renovation is complete. Performance Contract Phase 11A was being leveraged to renovate the HVAC at Psych/Computer Science. The contractor is completing punch list and commissioning work. Final payments are in process.
3. Adams Hall - Replace HVAC Equipment
   **Total Project Budget:** $570,150 (estimated)
   **Source of Funding:** Performance Contract Phase 11A - Financed
   **Authorization Date:** December 2014
   **Architect/Engineer:** Energy Systems Group - Itasca, IL

   **Status:** All work is complete. Final payments have been made. This will be the final report on this project.

4. East Heating Plant - Repair Two Boilers - Burners and Controls
   **Total Project Budget:** $290,394 (estimated)
   **Source of Funding:** Performance Contract Phase 11A - Financed
   **Authorization Date:** December 2014
   **Architect/Engineer:** Energy Systems Group - Itasca, IL

   **Status:** All work is complete. Final payments have been made. This will be the final report on this project.

5. Gabel Hall - Roof Repairs Phase I
   **Total Project Budget:** $1,250,000
   **Source of Funding:** Institutional - Local Funds
   **Authorization Date:** March 2016
   **Architect/Engineer:** NIU A&E Services

   **Status:** This will be a phased project; Phase I repairs estimated at $250,000 have been completed. As funding is identified, the University will request Board approval to proceed with Phase II repairs. Final payments to the contractor for Phase I work have been made. This will be the final report on this project.

   **Total Project Budget:** $1,363,000 (estimated)
   **Source of Funding:** Performance Contract Phase 11A - Financed
   **Authorization Date:** December 2014
   **Architect/Engineer:** Energy Systems Group - Itasca, IL

   **Status:** Construction work is complete. The contractor is completing punch list and commissioning work. Final payments are in process.

7. Anderson Hall - Replace Pool Filtration System
   **Total Project Budget:** $300,366 (estimated)
   **Source of Funding:** Performance Contract Phase 11A - Financed
   **Authorization Date:** December 2014
   **Architect/Engineer:** Energy Systems Group - Itasca, IL

   **Status:** Construction work is complete. The contractor is completing punch list and commissioning work. Final payments are in process.

8. Residence Halls - FY17 Rotation Painting
   **Total Project Budget:** $249,000
   **Source of Funding:** Institutional - Revenue Bond Reserves
   **Authorization Date:** June 2016
   **Architect/Engineer:** NIU Physical Plant
**Status:** Work will be scheduled when feasible and will be scheduled to take advantage of semester breaks to minimize disruptions. The work is approximately 50% complete; the work will continue with completion anticipated in June 2017.

9. Neptune Residential Complex - Emergency Repair of Water Main Break

- **Total Project Budget:** $249,000
- **Source of Funding:** Institutional - Revenue Bond Reserves
- **Authorization Date:** December 2016
- **Architect/Engineer:** NIU Physical Plant - A/E Services

**Status:** Emergency repair of the 4” diameter main water supply for Neptune Residential Complex has been completed. The current estimated costs of restoration are $192,250 with the understanding that the University’s liability is expected to be approximately $100,000 of this amount after reimbursement from the insurer. Final payments to the contractors are in process.

10. Swen Parson - College of Law - Accreditation Updates

- **Total Project Budget:** $120,000
- **Source of Funding:** Appropriated - Income Funds
- **Authorization Date:** February 2017
- **Architect/Engineer:** NIU Physical Plant - A/E Services

**Status:** Repair work was started and in process during the Accreditation Committee site visit. Work is 75% complete and is planned to continue to take advantage of class schedules and breaks with completion during summer of 2017.

B. Site and Utilities

1. Parking Structure - Reconstruct Four Exit Stairs

- **Total Project Budget:** $1,200,000
- **Source of Funding:** Bond Series 2010 Project
- **Authorization Date:** June 2011 (confirmed March 2014)
- **Architect/Engineer:** NIU A&E Services

**Status:** Construction work is complete on stair #2, #3, and 4; the project is 75% complete. Work on stair #1 is scheduled to begin spring 2017 with completion during summer of 2017.

2. DeKalb Campus - Electrical Infrastructure Replacement Phase II

- **Total Project Budget:** $2,580,000 (estimated)
- **Source of Funding:** Bond Series 2010 Project Appropriated Funds – Administrative Support
- **Authorization Date:** March 2013
- **Architect/Engineer:** NIU A&E Services

**Status:** Construction started in fall 2013 and is approximately 95% complete. A consulting engineer is completing a critical survey of the existing electrical service at each building. This work will continue to be scheduled to take advantage of semester breaks and as schedules allow. The project is expected to be completed late winter 2017.
3. DeKalb Campus - Electrical Infrastructure Replacement Phase III
   Total Project Budget: $2,550,000 (estimated)
   Source of Funding: Appropriated Funds
   Bond Series 2010 Project
   Authorization Date: March 2014
   Architect/Engineer: NIU A&E Services

   Status: Construction work began in late 2014 and is approximately 29% complete. Work has been temporarily delayed due to cash flow concerns. Once the overall University budget is stabilized, the project is expected to be completed in 24 months.

4. Lucinda Avenue Extension
   Total Project Budget: $4,500,000 (estimated)
   Source of Funding: Bond Series 2010 (amended)
   Authorization Date: March 2014 (amended June 2014)
   Architect/Engineer: Knight E/A, Inc. - Chicago

   Status: The contractor is completing warranty work on the storm drain system. Final payments are in process.

5. DeKalb Campus - Grant South Steam Vault Repairs
   Total Project Budget: $750,000
   Source of Funding: Institutional - Bond Reserve
   Authorization Date: June 2016
   Architect/Engineer: NIU A&E Services

   Status: The construction work started in early fall 2016 and is approximately 90% complete and will continue through summer 2017. Anticipated completion will be late summer 2017.

6. DeKalb Campus - 13 Campus Buildings - DoIT Anywhere Printers
   Total Project Budget: $146,300
   Source of Funding: Institutional - Local Funds
   Authorization Date: March 2017
   Architect/Engineer: NIU DoIT and A/E Services

   Status: The work is approximately 90% complete and will continue through summer 2017. Anticipated completion will be late summer 2017.
ENTERPRISE RISK MANAGEMENT
ANNUAL REVIEW CYCLE

Briefing presented at the meeting.
EXTERNAL AUDIT EXECUTIVE SUMMARY - FISCAL YEAR 2016
AS OF JUNE 30, 2016

Audit Scope - two components:

Financial - covers all activity associated with the timely and accurate composition of the University's financial statements.

Compliance - covers a wide spectrum of Federal and State mandates that govern the University's operations.

Audit Timing:

Financial - results are typically released in December or January.

Compliance - results are typically released in February or March.

Audit Results:

<table>
<thead>
<tr>
<th>FY16 Material Findings</th>
<th>FY15 Material Findings</th>
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</thead>
<tbody>
<tr>
<td>Financial</td>
<td>2</td>
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<tr>
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<td>State</td>
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</tr>
<tr>
<td>Total</td>
<td>12</td>
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</tbody>
</table>

Details of each Finding are available on the Auditor General’s website at

http://www.auditor.illinois.gov/Audit-Reports/ NORTHERN-ILLINOIS-UNIVERSITY.asp

Comments: Fiscal Year 2016 results indicate 7 repeat findings from the prior period. Fiscal Year 2015 results indicate 6 repeat findings from the prior period. The University has developed detailed corrective action plans for each Audit finding and has recently increased the level of staff support dedicated to the compliance portion of the external audit. There has also been a concerted effort to collaborate with the Internal Audit function to institute a more aggressive testing protocol on prior period findings. Overall, the Administration and Finance Division believes these steps taken in the aggregate will improve results over time.
STATE BUDGET UPDATE

Grand Bargain

- Senate Grand Bargain. The Illinois Senate continues to work on an aggressive plan aimed at addressing a number of significant issues and producing a budget for FY2017 and FY2018. Yesterday, the Senate passed several components of the plan but failed to approve the budget implementation bill and did not take up the Omnibus Tax Bill. The components of the plan are briefly described below. The provisions coupling all of the pieces of legislation together has been removed, so each piece of legislation, technically, could stand alone.

  ✓ SB 1: Education Reform. Amends the School Code; makes a technical change in the construction section. PASSED.
  ✓ SB 2: Minimum wage. The minimum wage would increase from $8.25/hour to $9.00/hour on July 1, 2017, then increase by $.50 each year until July 1, 2021, when it becomes $11.00/hour. NO ACTION.
  ✓ SB 3: Local Government Consolidation. This legislation provides authority and language that addresses local government consolidations, township mergers, referenda and other related topics. PASSED.
  ✓ SB 4: Borrowing to pay down debt. The legislation would allow Illinois to borrow $7 billion, by selling bonds, to pay down the backlog of bills currently estimated to be nearly $14.3 billion. PASSED.
  ✓ SB 5: CPS Pension Pick-up. This measure would require the state to pick up the cost of Chicago Public Schools teachers’ pensions in the amount of $215.2 million in FY2017, $221.3 million in FY2018, and the calculated “normal cost” in state FY2019 and beyond. NO ACTION.
  ✓ SB 6: FY2017 Budget. Provides supplemental funding for the second half of FY2017. As seen in Table 2, this bill includes $42.8 million for NIU operations and nearly $365 million for the Monetary Award Program (MAP) for FY2017 awards; and for FY 2018 $77.4 million for NIU and full-year MAP funding. PASSED.
  ✓ SB 7: Gambling expansion. This plan would create a land-based casino in Chicago and add several riverboat casinos. This gaming proposal would also impact internet, electronic & video gaming, slots, horses and track gaming. PASSED.
  ✓ SB 8: Procurement. This legislation repeals the 12/31/16 expiration date that would have eliminated certain higher education procurement exemptions. These exemptions include, but are not limited to, purchases related to athletic, artistic, or musical performances and events; sponsored research activities; subscriptions and database licenses; and food used for commercial resale. PASSED.
  ✓ SB 9: Omnibus Tax Bill. This bill would increase the personal income tax rate would increase from 3.75 percent to 4.99 percent, increase corporate taxes from 4.8 percent to 7.0 percent, and implement a 7 percent tax on cable and satellite television. NO ACTION.
  ✓ SB 10: Local Government Borrowing. Allows a home rule municipality to enter into an agreement to assign, sell, transfer, or otherwise convey its interest in all or part of any revenues or taxes it receives from the Comptroller, State Treasurer or Department of Revenue. NO ACTION.
✓ **SB 16: Pension Reform.** Offers Tier I employees “consideration” by giving them a choice between the current 3% COLA or the use of future pay raises in the calculation of pension benefits. Eliminates the General Assembly Retirement System for future lawmakers. PASSED.

✓ **SB 12: Workers Compensation.** This legislation adds a section to the workers’ compensation act which restricts claims when injuries result from accidents, and address fraudulent and false claims, and penalties for such claims. NO ACTION.

✓ **SB 478: Property Tax Freeze.** This legislation would result in a 2-year property tax freeze; specifically restricting increases to 0% for tax years 2017 and 2018. FAILED.

✓ **SB 42: BIMP.** Budget Implementation Bill. FAILED.

During the course of the legislative session, we’ve also been monitoring and taking positions on a number of legislative proposals which could impact the University, university programs, NIU employees, and NIU students. From this collection of 35-40 legislative proposals, a select few are making their way through the final stages of the process. Some may ultimately receive full general assembly approval and head to the Governor’s desk and others may stall in their current status. The key legislative measures we’re tracking at this late point in the session are summarized as follows:

**SB 888: 4-Year Nursing at Community Colleges**
Earlier this week, floor amendment 4 to SB 888, which limits the proposed degree granting authority to 11 committee colleges, failed on a 7-6 vote. The bill could still advance in its previous state; however, at this point it seems very unlikely.

**HB 230: Top 10% of high school class automatic admission**
Passed the House Higher Education Committee
Re-referred to Rules.

**HB 3142: Prohibits criminal background checks for admissions, specifically cannot ask if applicants have been convicted of a felony.**
Passed the House; it is up today in the Senate Criminal Law Committee.

**HB 3447: Tuition reduction grants; 50% of funding over FY02 levels.**
Passed the House Committee; re-referred to rules.

**HB 2394: In state aid/undocumented students**
Passed the House Committee; re-referred to rules.

**Lifeline Budget:** HB 109 - FY17 Lifeline Budget $25 million: NIU $12 million operations and approximately $13 million for MAP (about 75%). See Table 1.
Passed the House; 3rd Reading Senate.
## Table 1

### ILLINOIS HIGHER EDUCATION BUDGET

**FY 2018 LIFELINE Budget**

<table>
<thead>
<tr>
<th>GRF and EAF Appropriations for Public Universities and MAP</th>
<th>DRAFT</th>
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<tbody>
<tr>
<td><strong>Public Universities</strong></td>
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<tr>
<td><strong>Grants</strong></td>
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<tr>
<td><strong>Final Appropriation</strong></td>
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<tr>
<td><strong>Stop-Gap Budget</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Short-Term Budget</strong></td>
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</tr>
<tr>
<td><strong>Emergency Grant</strong></td>
<td></td>
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<td><strong>LIFELINE Budget</strong></td>
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<td><strong>FY2017</strong></td>
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<td><strong>$ Change</strong></td>
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<td><strong>% Change</strong></td>
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</table>

### Performance Funding

| ISAC/Monetary Award Program       | $364,856.3 | $169,798.7 | $151,000.0 | $- | $287,000.0 |

| **ISAC/Monetary Award Program**   | $364,856.3 | $169,798.7 | $151,000.0 | $287,000.0 |

- **SB 2047** passed by the General Assembly and signed by the Governor on June 30, 2016. (PA 99-524)
- **$20 million emergency budget for essential operations allocated by IBHE on 11/23/16. Not shown is a $3.0 million allocation to community colleges.**

---

For the full text and any additional context, please refer to the source document.
Table 2

ILLINOIS HIGHER EDUCATION BUDGET
Grand Bargain FY 2017 and FY 2018
GRF and EAF Appropriations for Public Universities and MAP

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<thead>
<tr>
<th>University</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2015</th>
<th>FY 2016</th>
<th>FY 2017</th>
<th>FY 2017</th>
<th>FY 2018</th>
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<td>FY 2015</td>
<td>FY 2016</td>
<td>FY 2017</td>
<td>FY 2017</td>
<td>FY 2018</td>
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<tr>
<td>Final Appropriation</td>
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<td>$538,918.1</td>
<td>$1,201,777.1</td>
<td>$1,021,510.0</td>
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</table>

**SB 2047 passed by the General Assembly and signed by the Governor on June 30, 2016.**

**$20 million emergency budget for essential operations allocated by IBHE on 11/23/16. Not shown is a $3.0 million allocation to community colleges.**
FEDERAL RELATIONS REPORT

This report covers the period of February through April 2017.

The Administration

President Trump released his Fiscal Year 2018 (FY18) budget blueprint which provides an initial outline of the Administration’s agency and program funding requests. It proposes a $54 billion increase for national defense discretionary budget authority and a reduction of $54 billion for nondefense discretionary programs. In terms of NIU equities, the blueprint proposes reducing funding for the National Institutes of Health by $5.8 billion, eliminating all funding for a number of agencies and programs, including the National Endowment for the Humanities and the National Endowment for the Arts, and it is silent on funding levels for some of NIU’s top federal priorities such as the National Science Foundation. The Administration is expected to release its full FY18 budget request in late May 2017.

The Administration has issued a brief outline of tax reform and their infrastructure investment plan is highly anticipated although its release date is unknown. President Trump has signed a number of executive actions that, as written, are not expected to directly or significantly impact NIU equities. OFR is closely monitoring actions taken by the Trump Administration.

Congress

This quarter, Congress split its focus between working to wrap up Fiscal Year 2017 (FY17) and beginning to consider FY18. Congress reached a deal on April 30th to fund the federal government for the remainder of FY17, through September 30th. This omnibus spending package includes favorable aspects for NIU equities such as reinstating year-round Pell grants and $2 billion in new funding for the National Institutes of Health and it generally maintains or slightly increases funding levels for our priority agencies. This funding agreement adheres to the $1.05 trillion top-line discretionary funding value from the Bipartisan Budget Act of 2015 and does not implement nearly $18 billion in nondefense discretionary cuts as called for by the Trump Administration.

Regarding FY18, as was the case for the past few fiscal years, it is increasingly likely that a continuing resolution will be needed to keep the federal government operational at the start of FY18 on October 1st. Neither the House nor the Senate has passed their budget resolution which would set the overall budget blueprint for FY18. Therefore, the Senate and House Appropriations Committees are proceeding with the FY18 top-line funding value from the Bipartisan Budget Act of 2015. In March 2017, NIU weighed in with the Illinois congressional delegation on the FY18 appropriations process by submitting appropriations programmatic requests for agencies encompassing NIU’s federal funding portfolio.

Beyond the appropriations process, the majority in Congress is still working on finding its footing with the Trump Administration on a joint legislative strategy. Until then, Congress is expected to make little headway on passing authorizing legislation pertinent to NIU.

Federal Engagement with NIU

OFR is working to develop high impact engagement opportunities with federal officials in Congress, the federal agencies, and the Administration. These opportunities represent the breadth of the NIU federal enterprise.
Recent and upcoming NIU visitors to DC include:

- **March 3**: NIU undergraduate student and OFR intern Ben Staub. He met with staff for the House Budget Committee and the House Appropriations Subcommittee on Commerce, Justice, and Science to discuss FY18 budget priorities. He was in town to attend two government affairs conferences with the Director of OFR.

- **March 13**: Associate Professor of Mechanical Engineering Federico Sciammarella. He met with the offices of Senator Strange and Representative Bustos to discuss advanced manufacturing priorities.

- **March 14**: President Doug Baker, Dean Chris McCord, Associate Professor of Mechanical Engineering Federico Sciammarella, and NIU Alumni Association Assistant Director Michaela Smith. They met with Senators Duckworth and Durbin as well as the offices of Representatives Foster, Kinzinger, LaHood, and Lipinski to discuss FY17 and FY18 priorities and updates from campus. As a successful outcome, every office submitted at least one letter of support to their Appropriations Committee requesting increased funding for NIU priority agencies, such as the Department of Energy Office of Science, National Science Foundation, or Department of Education.

- **March 15**: Annual NIU Spring Break Trip to Washington, DC. 15 NIU undergraduate students and Political Science Professors Matt Streb and Scot Schraufnagel met with staff from the Department of State, Federal Aviation Administration, and Pentagon to discuss their career paths. They also toured the Supreme Court, Library of Congress, and U.S. Capitol Building.

- **March 29-31**: Assistant Professor of Physics Jahred Adelman. He met with staff from seven congressional offices, the White House, the National Science Foundation, and the Department of Energy to discuss strong support for high energy physics research.

- **April 5**: NIU undergraduate student Daphne Voorhis. She joined students from Northwestern and Loyola University Chicago to meet with the offices of Senators Duckworth and Durbin to discuss her experience as an NIU student and to urge strong federal support for science research and education programs. She was in town attending a three day science policy training workshop hosted by the American Association for the Advancement of Science.

- **April 26**: Annual SEAYLP trip to Washington, DC. These 80 participants in the U.S. Department of State-sponsored NIU Southeast Asian Youth Leadership Program (SEAYLP) and faculty from the Center for Southeast Asian Studies met with staff from the offices of Representatives Danny Davis, Foster, and Kinzinger to discuss the democratic process and role of Congress in U.S. government.

Recent and upcoming federal visitors to NIU include:

- **April 19**: Elise Tollefson and Brandon McKee. Elsie is the health policy lead and Brandon is the education policy lead for Congressman Hultgren. Elise met with faculty and leadership from CLAS and CHHS and toured the Wellness and Literacy Center. Brandon met with leadership from COE, Office of Financial Aid, and the Center for P-20 Engagement and toured campus.

- **April 30**: Ambassador Anthony W.J Phillips-Spencer. Amb. Phillips-Spencer, Ambassador of the Republic of Trinidad and Tobago to the United States, and his wife visited NIU to attend the retirement celebratory Steelband Concert for Prof. Cliff Alexis.

- **May 12**: Senator Tammy Duckworth. Senator Duckworth is the keynote speaker at the NIU ROTC commissioning ceremony.
In the third quarter (January 1 – March 31) of FY 2017, 28 faculty and staff received sponsored awards totaling $2.2 million. Total funding to date is slightly above funding levels from this time last year (figure 1).

Federal and state sponsors remain NIU’s largest source for external funding (figure 2). Corporate funding will increase as departments submit contract courses and training agreements to SPA at the end of the academic year, which will increase the level of instructional funding. Federal funding from the U.S. Department of Education was received to develop a framework for preventing and addressing bullying of students with disabilities, which includes collaborations with local school districts. State funding consisted primarily of intergovernmental agreements to carry out social service programs for the Department of Children and Family Services (DCFS). The NIU Library received a notable award from the Council on Library and Information Resources to digitize dime novels and make them freely available via the web.
Research funding is up this time over last year by 14% (figure 3). The $4 mil spike in research funding in FY 15 was primarily due to changes in SPA’s coding of sponsored activities. Adjusting for coding changes research funding is holding steady.

Federal funding dominates NIU’s research portfolio, consistent for research universities. Despite flat or declining federal R&D expenditures, the federal government continues to be the largest source of funding for basic and applied research as well as research training programs. In this quarter, the NIU Chemistry Department was the recipient of a National Science Foundation (NSF) Research Experiences for Undergraduates (REU) award to establish NIU as a REU site pairing NIU researchers with undergraduate students from underserved populations for research training. Working with a local startup company, NIU’s Computer Science department secured collaborative funding through the federal Small Business Innovation Research (SBIR) program to build on NIU’s proton radiation program while faculty in the History department secured funding through a prestigious National Endowment for the Humanities (NEH) award to support a year-long research fellowship at the New York Historical Society.
For FY 17, five federal agencies provided over three quarters of NIU’s total federal funding (figure 5) with all these agencies supporting research. A more detailed reporting of federal support for sponsored programs and research will be provided at the end of the fiscal year.

Figure 5

Funding distribution across the university continues to follow normal funding patterns. The below chart outlines total sponsored funding to date by college or university unit and these ratios are not expected to change significantly for the year.

<table>
<thead>
<tr>
<th>College or University Unit</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>College of Liberal Arts and Sciences</td>
<td>12,108,698.00</td>
</tr>
<tr>
<td>Other Academic Units</td>
<td>2,420,664.00</td>
</tr>
<tr>
<td>Outreach and Engagement</td>
<td>1,689,463.00</td>
</tr>
<tr>
<td>College of Education</td>
<td>462,000.00</td>
</tr>
<tr>
<td>College of Engineering and Engineering Technology</td>
<td>437,732.00</td>
</tr>
<tr>
<td>College of Health and Human Sciences</td>
<td>307,588.00</td>
</tr>
<tr>
<td>College of Visual and Performing Arts</td>
<td>53,170.00</td>
</tr>
<tr>
<td>Other University Units</td>
<td>10,000.00</td>
</tr>
<tr>
<td>Total</td>
<td>17,489,315.00</td>
</tr>
</tbody>
</table>
CORPORATE PARTNERSHIPS

The Division of Research and Innovation Partnerships (RIPs) is continuing to work with Discover Financial Services on creating an on-campus internship program in the lower level of the Founders Memorial Library. As described at the last full Board of Trustees meeting, up to thirty undergraduate students, mostly from the Department of Computer Science, will be hired per year as interns to develop web and mobile software applications. Discover will send staff from their Riverwoods headquarters to campus to mentor the students on a regular basis. Discover will directly hire the students, therefore any intellectual property created under this agreement will remain with Discover.

On April 17th, 2017, a draft agreement was sent to Discover for review. The following is a brief description of the terms and conditions that were incorporated. The agreement is still in the negotiation phase. The draft agreement has Discover leasing space at a rate of $17.50 per square foot per annum. We anticipate that Discover will request approximately 5500 square feet, about one-half of the designated space in “71North” of the lower level of Founders Memorial Library. At this price point and square footage estimate, the lease will generate approximately $100,000 in revenue per annum for the university, sufficient to cover costs.

Included here is a conceptual design of the space provided by Discover’s contracted architecture firm. The right side (East side) of the space is indicated in yellow and will be the Discover internship program location. Discover will renovate their leased space to include a 24/7 badge access door. The Discover space will be secured and equipped with computers for the interns. The entrance from the north side, recessed patio area will be open for the NIU community to enter “71North” during library hours. The left side of the design which is indicated by dark orange, will be the university-wide “71North” collaboration area.

RIPs would like to thank the Board of Trustees for their support. This strategic alliance would not be made possible without it. Acknowledgements also need to be made to the initiative working group which includes the Office of General Counsel’s Laura Sala and Greg Brady; John Heckmann in Facilities and Campus Services; Chris McCord, College of Liberal Arts and Sciences; Nicholas Karonis, Department of Computer Science; Catherine Squires and April Arnold, NIU Foundation; and the Division of Information Technology. The staff at Founders Memorial Library have also been very supportive of this project and the opportunities that “71North” can bring to the library and our university community.

The IDEAL INDUSTRIES-NIU INTRAPRENEURSHIP gives student teams experience in researching markets, developing products, and building business plans. Teams who produce successful strategies will receive paid internships, funding resources for product and marketing development and possibly job offers from IDEAL upon graduation. Both teams from the first cohort were successful in their business plan pitch and are finishing their first semester as paid interns. They are in the early phases of product development for their projects and IDEAL has filed a provisional patent on one of the technologies. This spring the Advisory Board selected fifteen students for the program’s second cohort. The students will begin working in two teams on selected IDEAL projects this summer. The students are from various disciplines including Business, Engineering & Engineering Technology, Political Science, Economics, and the School of Art and Design. Interviews and selections were made by the NIU Intrapreneurship Advisory Board members Bart Sharp (Management), Nicholas Pohlman (Mechanical Engineering), and Karinne Bredberg (Office of Innovation).
Gregory A. Brady is serving in the position of Acting Vice President and General Counsel, as previously approved by the Board of Trustees. Pursuant to Section II, Subsection A., Paragraph 2.b.(1) of the Board of Trustees Regulations, the President is requesting approval from the Board of Trustees to extend Mr. Brady’s appointment from July 1, 2017 until June 30, 2018.

Article 19.5 of the University's Bylaws requires that temporary administrative appointments be limited in term to one year or less and also accompanied by a search to secure a permanent incumbent within six months of the temporary appointment. These requirements may be waived pursuant to Article 19.5.2.2 of the University Bylaws.

Per University Bylaws Article 19.5.2.2, the President requested to extend this appointment and seek an appropriate waiver of the search requirements and the time line restrictions outlined in Article 19.5.2 from the University Council. University Council will consider this request at its September 13, 2017 meeting.

**Recommendation:** The University requests Board of Trustees approval of the reappointment of Mr. Gregory A. Brady as the Acting Vice President and General Counsel beginning on July 1, 2017 and ending on June 30, 2018.
ENROLLMENT MANAGEMENT, MARKETING AND COMMUNICATIONS
MOBILE MESSAGING

Summary: The Division of Enrollment Management, Marketing and Communications requests permission for project approval for a mobile messaging contract for improved engagement, increased efficiency and strategic targeting with mobile messaging to prospective students and those in the process of enrolling. A Request for Proposal will be processed to determine a vendor, pricing, and renewal options. The initial award shall be for Fiscal Year 2018 with the University’s option to renew for four, one-year terms. Once an award is made, it will be advertised in the Illinois Procurement Bulletin.

Funding: Appropriated/Income Funds, 02 DE35107

Recommendation: The University requests Board of Trustees approval of expenditure authority for FY18-FY22 as follows:

Vendor to be determined ........................................................ $675,000 NTE

Amount Approved for FY17: Zero – this is a new project.
FISCAL YEAR 2018 INTERNAL BUDGET

Background Information: Each year the University seeks the Board’s approval of the internal budget for the current fiscal year. In most years, the University receives its State appropriation in early June, but as a result of the State’s current financial situation, the State has not yet provided the University an appropriation for FY18. This year, during the FY18 budget development process, our approach in developing our recommendation to the Board has been to expand our engagement with the campus community and solicit their input more broadly. This has enabled us to make more well-informed critical and difficult decisions regarding our FY18 internal budget as we are facing declining revenue resulting from reduced state appropriations and continuing enrollment shortfalls. The University continues to work together to reduce expenses through prioritization, deferment, and collaboration in order to address the revenue shortfall. Once the University has received an enacted appropriation from the State, we will bring a final amended internal budget recommendation to the Board for approval.

Recommendation: Pursuant to Board of Trustees Bylaws, the University requests Board of Trustees approval of the FY18 Internal Budget as outlined in Table 1 and 2 below:

Table 1
FISCAL YEAR 2018 INTERNAL BUDGET
Summary of Budgeted Revenue by Source
($ in Thousands)

<table>
<thead>
<tr>
<th>University Appropriated Revenues</th>
<th>FY2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Revenue Fund</td>
<td>77,428.8</td>
</tr>
<tr>
<td>State College and University Trust (a)</td>
<td>36.0</td>
</tr>
<tr>
<td><strong>Total Appropriated Fund Revenues</strong></td>
<td><strong>$ 77,464.8</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>University Nonappropriated Revenues</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>University Income Fund</td>
<td>154,245.5</td>
</tr>
<tr>
<td>Income from Auxiliary Enterprises:</td>
<td></td>
</tr>
<tr>
<td>From Operations in Revenue Bond Facilities</td>
<td>75,922.5</td>
</tr>
<tr>
<td>From Operations in Other Auxiliary Enterprises</td>
<td>22,458.3</td>
</tr>
<tr>
<td>Gifts, Grants and Contracts</td>
<td>50,000.0</td>
</tr>
<tr>
<td>Local Funds</td>
<td>44,157.7</td>
</tr>
<tr>
<td><strong>Total Nonappropriated Revenues</strong></td>
<td><strong>$ 346,784.0</strong></td>
</tr>
<tr>
<td><strong>Total Anticipated Revenues</strong></td>
<td><strong>$ 424,248.8</strong></td>
</tr>
</tbody>
</table>

(a) Generated from NIU license plate registrations; expenditures are limited to both the appropriation and revenues earned.
(b) Reflects the Governor's Level Appropriation.
<table>
<thead>
<tr>
<th></th>
<th>FY16 Actuals</th>
<th>FY17 Projected Actuals</th>
<th>FY18 Proposed Budget</th>
<th>Variance FY18-FY17</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SOURCES OF OPERATING REVENUE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition &amp; Student Fees</td>
<td>$ 198,024.8</td>
<td>$ 185,955.8</td>
<td>183,872.7</td>
<td>(2,083.1)</td>
</tr>
<tr>
<td>Gifts, Grants, &amp; Contracts</td>
<td>$ 59,134.0</td>
<td>$ 56,468.0</td>
<td>62,494.3</td>
<td>6,026.3</td>
</tr>
<tr>
<td>Other Fees and Fines</td>
<td>$ 8,915.3</td>
<td>$ 8,216.0</td>
<td>9,092.1</td>
<td>876.1</td>
</tr>
<tr>
<td>Sales</td>
<td>$ 39,639.6</td>
<td>$ 38,269.7</td>
<td>38,637.8</td>
<td>368.1</td>
</tr>
<tr>
<td>Rental &amp; Room Income</td>
<td>$ 34,627.5</td>
<td>$ 31,637.0</td>
<td>34,554.9</td>
<td>2,917.9</td>
</tr>
<tr>
<td>Gate Receipts &amp; Commissions</td>
<td>$ 4,308.9</td>
<td>$ 3,577.1</td>
<td>4,376.8</td>
<td>799.7</td>
</tr>
<tr>
<td>Miscellaneous &amp; Investment Income</td>
<td>$ 11,453.4</td>
<td>$ 7,664.0</td>
<td>9,577.2</td>
<td>1,913.2</td>
</tr>
<tr>
<td>State of Illinois</td>
<td>$ 26,424.2</td>
<td>$ 60,573.5</td>
<td>77,464.8</td>
<td>16,891.3</td>
</tr>
<tr>
<td>Capital Reserve Contributions &amp; Other Transfers</td>
<td>$ (9,937.2)</td>
<td>$ 1,414.5</td>
<td>4,178.2</td>
<td>2,763.7</td>
</tr>
<tr>
<td><strong>TOTAL, OPERATING REVENUES</strong></td>
<td>$ 372,590.5</td>
<td>$ 393,775.7</td>
<td>$ 424,248.8</td>
<td>$ 30,473.1</td>
</tr>
<tr>
<td><strong>OPERATING EXPENSES BY LINE ITEM</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cost of Goods Sold</td>
<td>9,163.9</td>
<td>9,301.7</td>
<td>11,708.4</td>
<td>2,406.7</td>
</tr>
<tr>
<td>Personnel Services</td>
<td>219,240.2</td>
<td>218,362.7</td>
<td>216,915.3</td>
<td>(1,447.5)</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>81,480.5</td>
<td>77,390.0</td>
<td>81,750.9</td>
<td>4,360.9</td>
</tr>
<tr>
<td>Commodities</td>
<td>7,263.1</td>
<td>6,357.1</td>
<td>7,443.5</td>
<td>1,086.4</td>
</tr>
<tr>
<td>Travel</td>
<td>4,254.6</td>
<td>4,362.6</td>
<td>5,225.6</td>
<td>863.0</td>
</tr>
<tr>
<td>Automotive</td>
<td>1,239.6</td>
<td>1,318.4</td>
<td>1,254.2</td>
<td>(64.2)</td>
</tr>
<tr>
<td>Scholarships</td>
<td>53,721.6</td>
<td>48,640.3</td>
<td>56,859.6</td>
<td>8,219.3</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>1,764.1</td>
<td>278.1</td>
<td>966.1</td>
<td>688.0</td>
</tr>
<tr>
<td>Equipment &amp; Library Books</td>
<td>6,689.4</td>
<td>6,175.0</td>
<td>9,208.7</td>
<td>3,033.7</td>
</tr>
<tr>
<td>Capital Repairs, Debt Service &amp; All Other</td>
<td>17,353.9</td>
<td>38,631.8</td>
<td>32,872.1</td>
<td>(5,759.7)</td>
</tr>
<tr>
<td><strong>TOTAL, OPERATING EXPENSES</strong></td>
<td>$ 402,170.9</td>
<td>$ 410,817.7</td>
<td>$ 424,204.4</td>
<td>$ 13,386.7</td>
</tr>
<tr>
<td><strong>NET INCOME/(LOSS)</strong></td>
<td>(29,580.4)</td>
<td>(17,042.0)</td>
<td>44.4</td>
<td>17,086.4</td>
</tr>
</tbody>
</table>
GRANT AND CONTRACT AWARDS

ANTHROPOLOGY

National Science Foundation for "RAPID: Leveraging civil society and rebuilding Haiti following Hurricane Matthew." Mark Schuller.
Award: $38,026.00.

This research offers a timely, unique, and an urgently-needed opportunity to quickly assess the sociocultural ideologies, belief systems, practices and institutions that are central to the rebuilding effort of Haiti following Hurricane Matthew.

ART AND DESIGN

DeKalb County Community Foundation for "Promotion of ARTigras: A Celebration of the ARTS and COMMUNITY." Billie Giese.
Award: $820.00.
October 1, 2016 - September 30, 2017. (Other Sponsored Activities) Public Service.

This proposal requests support for promotional materials for ARTigras, to increase awareness and participation.

BIOLOGICAL SCIENCES

Illinois Department of Natural Resources for "Inventory of Amphibians and Reptiles in the Green River Conservation Opportunity Area." Richard B. King.
Award: $65,275.00.

To promote the development of the Green River Conservation Opportunity Area as a model for the protection and recovery of species of greatest need of conservation within the Grand Prairie Natural Division of Illinois.

CENTER FOR THE STUDY OF FAMILY VIOLENCE AND SEXUAL ASSAULT

Award: $149,918.00. (Cumulative $651,117.00).

This project provides ongoing assessment of family maltreatment within the Air Force and evaluation of prevention and treatment processes in the Family Advocacy and New Parent Support Programs.

Award: $27,592.00.
NIU undertakes data collection as part of a larger study assessing intimate partner violence in the military.

**CHEMISTRY AND BIOCHEMISTRY**

National Science Foundation for "REU Site: Integrated Experimental and Computational REU Site at Northern Illinois University." Ralph Wheeler/James Richard Horn. 
Award: $275,000.00. 

To establish a novel REU Site to enrich the education of students and advance the careers of undergraduates and faculty members from underserved populations and/or from institutions with limited research infrastructure.

**COMPUTER SCIENCE**

University of Chicago for "MRI: Development of an Urban-Scale Instrument for Interdisciplinary Research (Array of Things [AoT])." Michael Papka. 
Award: $19,832.00. (Cumulative $40,299.00). 

The NIU team will collaborate with the team at the University of Chicago to develop policies and protocols for deployment of hardware and software and to test and deploy experiments within the NIU testbed as part of the larger Chicago deployment.

**GEOGRAPHY**

DeKalb County Economic Development Corporation for "DCEDC internships." Andrew J. Krmenec. 
Award: $10,316.00. 
August 16, 2016 - August 15, 2017. (Instructional Programs) Instructional Programs.

This project provides one GA to the DeKalb County Economic Development Corporation to provide research services of mutual benefit to NIU and DCEDC.

**GEOLOGY AND ENVIRONMENTAL GEOSCIENCES**

Award: $11,995.00. (Cumulative $30,009.00). 

To advancing scientific understanding of Earth by sampling, instrumenting and monitoring subseafloor environments using specialized ocean drilling platforms staffed by multidisciplinary research scientists.

**GRADUATE SCHOOL, DEAN'S OFFICE**

Waubonsee Community College for “Support for Graduate Assistants." Bradley G. Bond. 
Award: $21,501.00. (Cumulative $21,501.00). 
August 1, 2017 - July 31, 2018. (Instructional Programs) Instructional Programs.

Funds will be used to provide graduate assistantships to two students from NIU's student life unit who will provide support to Waubonsee Community College, consistent with their expertise and training goals, under the direction of the Dean for Students.
INDUSTRIAL AND SYSTEMS ENGINEERING

Woodward, Inc. for "Building a Manufacturing Information System for Woodward." Purushothaman Damodaran.
Award: $12,692.00. (Cumulative $24,439.00).

This project will create standard work procedures for machines and processes at the new Woodward facility in Rockford, to ensure that it can safely and effectively begin to operate at full capacity by 2020.

Award: $26,807.00. (Cumulative $55,331.00).

This project implements a company-wide organization program based on lean manufacturing principles. The objective is to organize workstations/ departments/ assembly lines to reduce wasted time and effort.

Northwestern University for "Improving Patient Flow at the Rehabilitation Institute of Chicago." Christine Nguyen.
Award: $8,443.00. (Cumulative $39,577.00).

Northern Illinois University (NIU) will work with Northwestern University to research and develop policies for patient transport (including the scheduling of elevators and RIC staff and volunteers to assist with transportation).

Award: $15,832.00.

This project aims to understand and to suggest improvements toward optimizing the freight process at a company that handles large installations of pipes and other hardware involved in water treatment.

MATHEMATICAL SCIENCES

Simons Foundation for "Dynamics and Geometry in the Quasi-world." Alastair Fletcher.
Award: $7,000.00. (Cumulative $14,000.00).
September 1, 2016 - August 31, 2017. (Organized Research) Basic Research.

This project aims to build on existing collaborations and forge new ones in areas of the PI's expertise relating to quasiconformal mappings including, in particular, Teichmueller theory and the iteration theory of quasiregular mappings.

MECHANICAL ENGINEERING

Award: $155,921.00.

Funds are requested for the Northern Illinois University additive manufacturing laboratory to fabricate validation samples using laser-engineered net shaping (LENS) process.
NORTHERN PUBLIC RADIO

Illinois State Library for "Northern Illinois Radio Information Service (NIRIS)." Staci Hoste.
Award: $23,183.00.
July 1, 2016 - June 30, 2017. (Other Sponsored Activities) Public Service.

Funds are used to provide informational services for persons who cannot read conventional print due to visual or physical disability, and because individual libraries cannot provide such services.

NURSING

Sigma Theta Tau International for "Survey of Concerns Most Important to Parents After Their Children's Suicide Attempt: A Pilot Study." Kari Hickey/Jeanette Rossetti.
Award: $4,000.00.
May 1, 2016 - August 1, 2017. (Organized Research) Basic Research.

The goal of this research is to create and pilot an acceptable and effective survey to parents whose child has made a non-lethal suicide attempt so that their needs and concerns are known.

OFFICE OF EDUCATION SYSTEM INNOVATION

Illinois State Board of Education for "Early Childhood Development (Governor's Office of) for RTTT Early Learning Challenge." Jonathan Furr.
Award: $107,196.00. (Cumulative $901,727.00).

Facilitation and support of Data and Outcomes management, Licensing and QRIS Integration policy.

OUTREACH, ENGAGEMENT, AND REGIONAL DEVELOPMENT, VP

Illinois State Board of Education for "Rochelle Migrant Education Program - Year Round." Amy Jo Clemens.
Award: $20,927.00.
July 1, 2016 - June 30, 2017. (Other Sponsored Activities) Public Service.

The Year-Round Rochelle Migrant Education Program is a program that offers tutoring to migrant children in Northern and North-West Illinois.

PHYSICS

Award: $48,999.00.

The main goal of this project will investigate the development of electron-optical components and accessories for single-shot MeV UEM.

Argonne National Laboratory for "FY16 Joint ANL/NIU Appointment." Zhili Xiao.
Award: $114,925.00. (Cumulative $228,396.00).
August 16, 2016 - August 15, 2017. (Organized Research) IPA or Joint Appointment.

Funds will be used to support the appointment of an NIU faculty member to conduct research and development activities under the direction and guidance of Argonne National Laboratory.
Fermi National Accelerator Laboratory for “Design of a MW-class compact SRF accelerator for Energy and
Environmental applications." Philippe R. Piot.
Award: $15,000.00.

Funds will be used to develop a beam-dynamics model of the field emission source options and explore the beam performance and loss mitigation throughout identified superconducting cavity design(s).

Award: $17,035.00.

The NIU's Beam Physics group will participate in the beam-dynamics simulation and optimization necessary to demonstrate the possible use of patterned cathode to coherent and multi-color light sources.

Fermi National Accelerator Laboratory for "Development of the MU2E Preliminary Design." David R. Hedin/Vishnu V. Zutshi/Nicholas Pohlman.
Award: $45,027.00. (Cumulative $429,186.00).

The purpose of this project is to support NIU's role in developing the Muon Beamstop, SiPM Characterization, and design of the Upstream Extinction Monitor.

Argonne National Laboratory for "Joint Appointment ANL/NIU." Andreas Glatz.
Award: $129,863.00. (Cumulative $259,807.00).
August 16, 2016 - August 15, 2017. (Organized Research) IPA or Joint Appointment.

Funds are being used for a joint appointment between NIU and Argonne in support of Dr. Andreas Glatz.

Argonne National Laboratory for "Development and Publication on Theoretical Physics." Andreas Glatz.
Award: $23,737.00.

Funds will be used in the aims of creation of the theoretical platform for the efficient quantum heat engine utilizing the possibility of the local violation of the second law of thermodynamics in quantum systems.

Award: $36,779.00. (Cumulative $117,995.00).

The purpose of this project is to study the effects of chemical substitutions and external pressures on the superconducting and structural properties of diverse pnictide families.

PSYCHOLOGY

Award: $23,452.00. (Cumulative $67,420.00).

Funding will support the PI's time for methodological consultation on trauma and stress measures and project design, and clinical consultation on the development of an adapted mindfulness-based stress
reduction program for 911 telecommunicators.


This study will inform the job search intervention literature concerning the efficacy of technology-mediated job search interventions geared toward undergraduate students enrolled in four-year degree programs.

PUBLIC ADMINISTRATION


The Intern provides support for day-to-day operations by performing the essential duties outlined below and other duties assigned. The intern provides administrative and staff support to the programs and services of the Village of Dolton.


The purpose of this project is to provide a valuable experiential learning opportunity to a graduate student in NIU's MPA program.


Funds will support an administrative master's level internship for Luis Rodriguez.

REGIONAL DEVELOPMENT INSTITUTE


NIU will build off its existing work with the Illinois Health Information Technology Regional Extension Center (IL-HITREC) in developing relationships with medical practices to help them achieve clinical transformation.

UNIVERSITY LIBRARIES


A total of 5400 dime novels will be digitized and made freely available to read and download via the website Nickels and Dimes.
## SUMMARY OF GRANT/CONTRACT AWARDS
Office of Sponsored Projects - Fiscal Year 2017
January 1, 2017 - March 31, 2017

<table>
<thead>
<tr>
<th></th>
<th>Fiscal Year 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>This Report</td>
</tr>
</tbody>
</table>

### DOLLARS AWARDED BY SOURCE

<table>
<thead>
<tr>
<th>Source</th>
<th>This Report</th>
<th>Cumulative</th>
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</thead>
<tbody>
<tr>
<td>Federal Government</td>
<td>1,469,970</td>
<td>8,147,321</td>
</tr>
<tr>
<td>State of Illinois</td>
<td>130,379</td>
<td>7,911,375</td>
</tr>
<tr>
<td>Corporate</td>
<td>55,331</td>
<td>238,374</td>
</tr>
<tr>
<td>Public/Not for Profit</td>
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<td><strong>Total</strong></td>
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<td><strong>17,489,315</strong></td>
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### DOLLARS AWARDED BY PURPOSE

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### DOLLARS AWARDED BY COLLEGE

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<td>College of Law</td>
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<td>College of Visual and Performing Arts</td>
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<td><strong>Total</strong></td>
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<td><strong>17,489,315</strong></td>
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Agenda Item 9.a.  
June 15, 2017

FISCAL YEAR 2018 ELECTION OF BOARD OFFICERS 
AND CIVIL SERVICE REPRESENTATIVE

The Board of Trustees will hold its election of officers for Fiscal Year 2018. The results will be tallied and announced by Acting General Counsel Greg Brady.
Agenda Item 9.b.  
June 15, 2017

CLOSED SESSION MINUTES REVIEW AND RELEASE

The Illinois Open Meetings Act requires public bodies to review the minutes of their Closed Session Minutes on a semiannual basis and to determine what parts of the minutes they should make available to the public because they no longer require confidential treatment. Upon review and advice of the Board’s Parliamentarian, it is recommended that the Board approve no additional release from confidentiality of any of the previously unreleased sections of the Executive Session minutes at this time. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months.
RESOLUTION
HONORING
MATTHEW W. HOLMES
DISTINGUISHED SERVICE TO THE BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY

WHEREAS, Matthew W. Holmes has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2016, through June 30, 2017; and

WHEREAS, prior to his appointment as Student Trustee, Matthew W. Holmes has been active on a variety of committees serving in roles representing students and working to improve student life, including service on the Campus Activities Board as Vice President of Finance, Athletics Coordinator, and Member of the Committee for Education Leadership; and

WHEREAS, Matthew W. Holmes is also a proud member of the Sigma Nu Fraternity and has served that organization as its Vice President, Treasurer, and Alumni Chair; and

WHEREAS, in the Spring of 2016, Matthew W. Holmes received the Mortar Board Senior Honor Society Scholarship through the College of Business, Department of Operations Management and Information Systems; and

WHEREAS, during his experience as a student at Northern Illinois University, Matthew W. Holmes completed a Bachelor of Science in Operations and Information Management in May 2017, and plans to immediately begin graduate work at NIU in pursuit of a Master of Science in Management Information Systems; and

WHEREAS, as a member of the Board of Trustees, Matthew W. Holmes contributed valuable insight and information regarding the student perspective during a particularly challenging fiscal year for public higher education in the State of Illinois, serving as an active and engaged member of the Board and the Ad Hoc Committee on Enrollment; Ad Hoc Committee on Governance; Academic Affairs, Student Affairs and Personnel Committee; Legislative Affairs, Research and Innovation Committee; Finance, Facilities and Operations Committee; and Compliance, Audit, Risk Management, and Legal Affairs Committee; and

WHEREAS, we, as his colleagues on the Board of Trustees, want to express our appreciation for Matthew’s service to the NIU students and community, congratulate him on his achievement of his undergraduate degree and wish him continued success in his educational and professional career; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Matthew W. Holmes for his leadership and service to Northern Illinois University and the Board of Trustees.

BE IT FURTHER RESOLVED that this RESOLUTION be presented to Matthew W. Holmes and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Matthew W. Holmes.

Adopted in a regular meeting assembled this 15th day of June 2017.

BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

_________________________________
John R. Butler, Chair

_________________________________
Timothy A. Struthers, Secretary
Presidential Transition Agreement

Summary: The Board of Trustees and Dr. Baker mutually desire to enter into a Presidential Transition Agreement ("Agreement") to reflect Dr. Baker's separation from the University and the amicable resolution of any and all matters concerning Dr. Baker's relationship with the University. The following is the nature of the Agreement being considered by the Board of Trustees and other information about the Agreement that is intended to inform the public of the business being conducted by the Board:

A. In exchange for appropriate consideration provided by the Board, and as described below, Dr. Baker agrees to separate from the University and relinquish his position as President of Northern Illinois University, effective June 30, 2017.

B. Upon Dr. Baker's resignation, the Board of Trustees agrees to pay Dr. Baker one (1) year of Dr. Baker's base salary in the amount of $450,000.00 and applicable benefits, less applicable deductions or withholdings as required by law and regulation.

C. In addition, Dr. Baker agrees to surrender any right or ability to assume active faculty duties in the College of Business. Under Dr. Baker's Employment Agreement, effective July 1, 2013, Dr. Baker could elect to assume active faculty duties at a rate of $225,000.00 per year, upon the conclusion of his service as President. In consideration of Dr. Baker's agreement to surrender any active faculty duty rights, the Board of Trustees agrees to pay Dr. Baker a one-time lump sum payment of $137,500.00, less applicable deductions or withholdings as required by law and regulation.

D. Pursuant to Article IX of the Board of Trustees Bylaws, the Board of Trustees agrees to pay Dr. Baker an amount up to but not exceeding $30,000.00 for Dr. Baker’s reasonable, unpaid expenses for legal counsel in relation to his service to the University.

E. Dr. Baker has agreed to leave the University President's official residence on or before July 31, 2017.

F. Dr. Baker agrees that other than the payments set forth above, no additional amount is payable to Dr. Baker under the provisions of the Agreement. Dr. Baker further releases any claim related to his employment with the University existing on or before execution of the Agreement, and agrees to waive any right to use a University internal grievance or appeal process, or any other administrative or judicial process for such claims.

For Approval: The Board hereby agrees to the terms and conditions outlined above and authorizes those terms and conditions to be reduced to a mutually-agreed, written Presidential Transition Agreement between the Board and Dr. Baker.
PRESIDENTIAL TRANSITION AGREEMENT

This Presidential Transition Agreement ("Agreement") is made and entered into on the date set forth below by and between the Board of Trustees of Northern Illinois University ("Board" or "University") and Dr. Douglas Baker ("Dr. Baker").

WHEREAS, the Board and Dr. Baker executed an Employment Agreement for the President of Northern Illinois University with an effective date of July 1, 2013 ("Employment Agreement"); and

WHEREAS, pursuant to the Employment Agreement, Dr. Baker agreed to serve as President of Northern Illinois University through June 30, 2018; and

WHEREAS, Dr. Baker and the Board mutually desire to enter into this Agreement to reflect Dr. Baker’s resignation from the University and the amicable resolution of any and all matters concerning Dr. Baker’s employment relationship with the University; and

WHEREAS, this Agreement is governed by Illinois law.

NOW, THEREFORE, in consideration of the mutual promises contained herein, and for good and valuable consideration, receipt of which is duly acknowledged by both parties, the parties agree as follows:

1. Subject to approval of this Agreement by the Board as required in Paragraph 27 below, Dr. Baker irrevocably resigns from his role as President of Northern Illinois University ("President") and from any University-affiliated boards or organizations effective at the close of business, 5:00 p.m., on June 30, 2017.

2. Dr. Baker further irrevocably resigns his tenured faculty appointment in the College of Business effective at the close of business, 5:00 p.m., on June 30, 2017.

3. Dr. Baker acknowledges that he will not be reemployed in his current position with the University or any other position with the University after June 30, 2017.

4. In consideration for Dr. Baker resigning from his role as President and signing this Agreement and complying with its terms, the Board agrees to pay Dr. Baker one (1) year (the “Transition Period”) of Dr. Baker’s base salary in the amount of $450,000.00 in accordance with the University’s payroll policies and procedures, less applicable deductions or withholdings as are required by law and regulation.

5. To the extent permitted under Northern Illinois University Law, the Board also agrees that for the Transition Period Dr. Baker shall be paid for any eligible employee welfare benefits (including leave) that he has accrued which will be due and payable to Dr. Baker as of the date his resignation takes effect. Payment under this Paragraph shall be in accordance with the University’s payroll policies and procedures, less applicable deductions or withholdings as are required by law and regulation.
6. Separately, in consideration for Dr. Baker resigning from his tenured faculty appointment and signing this Agreement and complying with its terms, the Board also agrees to pay Dr. Baker a one-time lump sum payment in the amount of $137,500.00 in accordance with the University’s payroll policies and procedures, less applicable deductions or withholdings as are required by law and regulation.

7. Dr. Baker represents that he has incurred reasonable, unpaid expenses associated with the retention of counsel, arising out of the scope of his state employment. Pursuant to Article IX (Indemnification) of the Board Bylaws, the Board agrees to pay for reasonable expenses in an amount up to but not exceeding $30,000.00, provided that such payment will be subject to review and approval by the University of invoices reflecting the actual and reasonable expenses incurred for Dr. Baker’s counsel.

8. All payments to be made by the Board pursuant to Paragraphs 4, 5, 6, 7 and any other paragraph of this Agreement shall be made by the Board within forty-five (45) calendar days after approval by the Board of this Agreement as required by Paragraph 27 below, provided, however, that no payments shall be made if this Agreement is revoked by Dr. Baker during the period referenced in Paragraph 20 below.

9. Dr. Baker acknowledges that his retirement benefits are controlled by the State of Illinois, through the State Universities Retirement System (SURS), and are not within the control or authority of the University.

10. Dr. Baker acknowledges and agrees that other than the payments set forth in Paragraphs 4, 5, 6, 7 and any other paragraph of this Agreement, no additional amount is payable to Dr. Baker under the provisions of this Agreement or the Employment Agreement. Dr. Baker further acknowledges and agrees that no procedures, rights, or benefits, including, but not limited to, participation under the University’s various retirement and other plans, or benefits available under deferred compensation plans, sabbatical rights, or other rights or entitlements provided under the terms of the Employment Agreement or any other University handbook, policy or procedure, will accrue to Dr. Baker or be owed to Dr. Baker after midnight on the effective date of his resignation. Other than the obligations set forth in this Agreement, the University shall have no other financial or other obligations to Dr. Baker under any compensation or benefit plan, program, practice, handbook, policy, contract or tuition remission arrangement, and Dr. Baker’s participation in University compensation and benefit plans, tuition remission, programs, practices, policies, contracts and tuition remission shall cease as of June 30, 2017, except that he shall have the right to continue group health plan coverage at his own expense starting on July 1, 2017, as provided under the Consolidated Omnibus Budget Reconciliation Act of 1985 (“COBRA”).
11. Dr. Baker agrees that he has not relied upon any representations, express or implied, made by the University and/or any of its representatives as to the tax consequences of this Agreement. Dr. Baker further agrees that, in the event any taxing authority determines that any part of the payments set forth in Paragraphs 4, 5, 6, and 7 and any other paragraph of this Agreement paid by the University as consideration for this Agreement is taxable, Dr. Baker is solely responsible for the payment of all such taxes. Dr. Baker further agrees to indemnify and hold harmless the Board, the University, the State of Illinois, its trustees, officers, agents, employees, attorneys and insurers from and against any and all liability to the federal and/or state tax authorities for any sums subsequently imposed upon the University for taxable income to Dr. Baker in connection with the payments set forth in Paragraphs 4, 5, 6, 7 and any other paragraph of this Agreement (in all cases, excluding required employer contributions for payroll taxes where applicable), and from and against any and all claims arising from or in connection with any administrative or judicial action or proceeding seeking payment of said taxes from the University. In the event that a proceeding should be instituted against the University for such liability and Dr. Baker is not named as a party, the University will give Dr. Baker notice of the proceedings at his last known address and he will be obligated to defend and indemnify the University.

12. The Board agrees that Dr. Baker may continue to live in the University President’s official residence until July 31, 2017 to enable him to locate and/or move his furniture and belongings.

13. Dr. Baker represents and covenants that he will return to the University all property of the University (including, without limitation, all keys to the University’s offices, automobile, all equipment, documents, written information, forms, plans, documents, written or computer material or data, belonging to the University), which are in Dr. Baker’s possession or control, including, without limitation, all originals and copies of documents or records. To the extent University records or information are maintained on Dr. Baker’s office or personal computers or devices, Dr. Baker will return all such information prior to the effective date of his resignation and agrees to cooperate with University Information Technology Services personnel in ensuring that all such records or information have been returned. Dr. Baker understands and agrees that he will not be provided the payments set forth in Paragraphs 4, 5, 6, and 7 of this Agreement until he returns or properly secures pursuant to this Paragraph all property, including information stored electronically, belonging to the University. Dr. Baker also acknowledges that, while serving as President, he may have reviewed information or documents protected from disclosure by student privacy, medical privacy, or other confidentiality laws. Dr. Baker agrees to continue maintaining the confidentiality of all information or documents subject to statutory common-law confidentiality protections.

14. Neither Dr. Baker nor the Board will issue any press release or other written public announcement relating to this Agreement without the prior approval of the other party, including approval of the contents of any such release or announcement. Such approvals shall not be unreasonably withheld. All future statements by the Board and Dr. Baker regarding Dr. Baker’s departure from the University will be consistent with any such mutually-agreed written public
announcement. Nothing shall prohibit the Board’s ability through the Board Chair to respond to inquiries regarding its basis for this Agreement.

15. The University and Dr. Baker jointly agree and covenant that they will not, directly or indirectly, individually or in concert with others, engage in conduct or make a statement in any form or media that is calculated or intended to have the effect of undermining, disparaging or otherwise reflecting poorly upon the other, including upon the reputation of the Board, the University, or its good will, products, or business opportunities or that is in any manner detrimental to the University and/or its trustees, officers, employees, agents, or representatives, past or present, or Dr. Baker, his agents or attorneys. At the University, this Paragraph shall be applicable to the members of the Board and senior cabinet members. If asked, these persons and officers shall only state to others, whether an internal or external inquiry, that Dr. Baker left the employ of University. This paragraph shall not extend into the University beyond those persons specifically identified, as it would be unreasonable and impractical to notify every employee at the University about the requirements of this Paragraph. Any claims by Dr. Baker for allegations of future violations of privacy interests or defamation against University shall be adjudicated exclusively in the Illinois Court of Claims pursuant to Illinois law. Nothing herein shall prevent either party from making truthful or factual statements in connection with any aspect of the relationship between the University and Dr. Baker, his agents or attorneys as required by law or any investigative or regulatory proceeding.

16. The Board agrees that, should a future employer contact the University regarding Dr. Baker, the University will confirm dates of employment, the position he held, and salary. Additional information will be released with Dr. Baker’s prior consent, or as required by law or court order.

17. Dr. Baker hereby agrees, for himself as well as his heirs and assigns, to release, acquit and forever discharge the Board, Northern Illinois University, and all of their past and present trustees, officers, employees, representatives and agents (collectively or individually, the “Released Parties”) from any and all claims, demands, actions, causes of actions, damages (both actual and punitive), costs, judgments, expenses, liabilities, attorneys’ fees, legal costs or other compensation, or suits at law or in equity of whatsoever kind or nature, whether based upon tort, contract or operation of law, whether known or unknown, or whether asserted or unasserted, which Dr. Baker or his heirs or personal representatives may now have or assert arising out of or resulting from his employment and the termination of his employment with the University, including, but not limited to, discrimination in employment, any claims of retaliation, negligence and intentional conduct of any sort, claims based upon age, sex, race, national origin, religion, disability discrimination, labor protective provisions or conditions, severance pay, wrongful or constructive discharge, fraud, intentional infliction of emotional distress, or a breach of contract whether express or implied, whether arising out of the Age Discrimination in Employment Act of 1967, as amended by the OWBPA, 29 U.S.C. § 621, et seq; Title VII of the Civil Rights Act of 1964, 42 U.S.C. § 1985; the Americans With Disabilities Act of 1990, 42 U.S.C. § 12101 et seq.; The Employment Retirement Security Act, 29 U.S.C. § 1001 et seq.; Executive Order 11246; The Rehabilitation Act of 1973, 29 U.S.C. § 701 et seq.; as those statutes may have been
amended from time to time; or any other federal, state or local law, ordinance, regulation or order relating to Dr. Baker’s employment; any claim arising under University policies, procedures and operational guidelines; or the termination of his employment with the University (hereinafter “the Released Claims”). This Release excludes only (i) claims for vested pension benefits, (ii) claims for benefit continuation rights under COBRA, (iii) claims arising under the OWBPA after this Agreement is signed or that challenge this Release under the OWBPA, (iv) claims that cannot be released as a matter of law, (v) claims which arise after the date of this Agreement, and (vi) claims to enforce the terms of this Agreement. Dr. Baker further agrees to waive any right to use a University internal grievance or appeal process, formal or informal, available under University policies or offered by the University for any matter arising or relating to this Agreement. Although this Agreement serves as a release of any claim, demand, action, suit or proceeding relating to matters generally and specifically released above, it does not bar actions or proceedings instituted for the sole purpose of enforcing the provisions of this Agreement. Any action to enforce the terms of this Agreement shall be limited to recovery of damages and enforcement of the terms of this Agreement; under no circumstances may either party seek rescission nor may Dr. Baker seek reinstatement or reemployment with the University.

18. Notwithstanding paragraph 7 and per applicable state law and Board Bylaws, in the event Dr. Baker incurs or will reasonably expect to incur expenses in connection with any claim, or actual or threatened action, suit, proceeding or investigation (civil, administrative, or other non-criminal proceedings) or appeals in which Dr. Baker may be involved by reason of being or having been an employee of the University, he will be entitled to indemnification from the Board. Determinations as to the extent and scope of any such indemnification will be as reasonably necessary as determined by the Board, and made pursuant to applicable law, Board bylaws, insurance policies covering University employees, and any other applicable authority, as existing or hereafter promulgated.

19. Dr. Baker acknowledges and represents that he has been given the opportunity to report to the University any conduct that would give rise to an allegation or concern that the University has violated any laws or has engaged in conduct which could otherwise be construed as inappropriate or unethical in any way, even if such conduct is not, or does not appear to be, a violation of any law, and Dr. Baker affirms that he knows of no such conduct and has reported no such conduct to the University as of the date of this Agreement. He further commits that, should any such information come to his attention prior to the effective date of his resignation, he will report such information or concerns to the University.

20. Dr. Baker acknowledges (i) that he has been advised that he has up to twenty-one (21) days to consider and sign this Agreement, (ii) that if he signs this Agreement and returns that signature to the Board (Attention: Office of General Counsel, Northern Illinois University,
Altgeld Hall 330, DeKalb, IL) within that twenty-one (21) day period he is doing so of his own free will, (iii) that Dr. Baker may consult (and has consulted) an attorney prior to signing this Agreement, (iv) that the terms of the Agreement are clear and understandable to him; and (v) that he may revoke his execution of this Agreement within seven (7) days from the date he signs the Agreement. During the seven (7) day revocation period immediately following his execution of this Agreement, Dr. Baker can change his mind and cancel this Agreement in writing, prior to which the Agreement will not be effective or enforceable. The Board (Attention: Office of General Counsel, Northern Illinois University, Altgeld Hall 330, DeKalb, IL) must receive Dr. Baker’s written notice of revocation within the seven (7) day revocation period. If Dr. Baker does not sign and return this Agreement within the twenty-one (21) day period or he revokes his acceptance in the seven (7) day revocation period, then this Agreement shall be null and void and nothing in this Agreement shall constitute an admission of liability, fact, or law. If Dr. Baker timely signs and does not revoke this Agreement as set forth in this Paragraph, this Agreement shall take effect on the eighth day after he signs the Agreement, with his resignation then to take effect after June 30, 2017 with no further notice.

21. This Agreement shall be governed by the laws of the State of Illinois and the Courts of the State of Illinois shall have jurisdiction for purposes of enforcing all of the terms and provisions of this Agreement including, but not limited to, any relief sought for a breach of or default under this Agreement.

22. This Agreement supersedes all other understandings and agreements, oral or written between the Board and Dr. Baker with respect to the subject matter, and constitutes the sole agreement between the Board and Dr. Baker with respect to its subject matter. Each party acknowledges that no representations, inducements, promises or agreements, oral or written, have been made by any party or by anyone acting on behalf of any party, which are not embodied in this Agreement, and that no commitment, statement or promise not contained in the Agreement shall be valid or binding on the Board and Dr. Baker unless such change or modification is in writing and is signed by the Board and Dr. Baker. The Board and Dr. Baker affirm that they have not assigned any claims or rights affected by this Agreement and have not filed any claims or suits relating to the matters addressed in this Agreement.

23. If a court of competent jurisdiction holds that any provision or subpart thereof contained herein is invalid, illegal or unenforceable, that invalidity, illegality or unenforceability shall not affect any other provisions in this Agreement.

24. The parties agree that this document is not exempt from disclosure under the Freedom of Information Act (5 ILCS 140/). The Board has the right to disclose the existence of this Agreement and its terms.
25. The Board and Dr. Baker will cooperate and will promptly execute any and all documents and perform any and all acts necessary to effect this Agreement. Any notices to the University required under this Agreement should be directed to the Office of General Counsel, Northern Illinois University, Altgeld Hall 330. Any notices to Dr. Baker required under this Agreement should be directed to the last known address on file at the University for Dr. Baker.

26. This Agreement may be executed in counterparts, each of which shall be deemed an original and when taken together with the other signed counterparts, shall constitute one Agreement an on full execution shall be binding upon and effective as to the Board and Dr. Baker.

27. This Agreement is subject to approval by the Board. If the Board does not approve this Agreement, this Agreement and Dr. Baker’s resignation shall be deemed null and void.

The Board and Dr. Baker acknowledge that the performance of the Board of any of its obligations under this Agreement shall be subject to and contingent upon the availability of funds appropriated by the legislature for current and future periods.

This Agreement is signed and dated this ____ date of __________, 2017.

Board of Trustees of Northern Illinois University          Dr. Douglas D. Baker

By:__________________________                        __________________________

John R. Butler, Chair